

**Mohawk Council of Kahnawà:ke**  
**Consolidated Financial Statements**  
*March 31, 2024*

# Mohawk Council of Kahnawà:ke

## Contents

*For the year ended March 31, 2024*

---

	<b>Page</b>
<b>Independent Auditor's Report</b>	
<b>Consolidated Financial Statements</b>	
Consolidated Statement of Financial Position.....	1
Consolidated Statement of Operations and Accumulated Surplus.....	2
Consolidated Statement of Change in Net Financial Assets.....	3
Consolidated Statement of Cash Flows.....	4
<b>Notes to the Consolidated Financial Statements</b> .....	5
<b>Schedules</b>	
Schedule 1 - Consolidated Schedule of Tangible Capital Assets.....	21
Schedule 2 - Consolidated Schedule of Expenses by Object.....	22
Schedule 3 - Consolidated Schedule of Revenue and Expenses.....	23
Schedule 4 - Government Operations.....	24
Schedule 5 - Economic Development.....	27
Schedule 6 - Health and Community Services.....	29
Schedule 7 - Education.....	30
Schedule 8 - Fire Services.....	31
Schedule 9 - Cultural Center.....	32
Schedule 10 - Kariwonoron.....	33
Schedule 11 - Ottawa Trust Funds.....	34

---

## Independent Auditor's Report

---

To the Community Members of Mohawk Council of Kahnawà:ke:

### Opinion

We have audited the financial statements of Mohawk Council of Kahnawà:ke (the "MCK"), which comprise the statement of financial position as at March 31, 2024, and the statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the MCK as at March 31, 2024, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the MCK in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the MCK's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the MCK or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the MCK's financial reporting process.

## Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the MCK's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the MCK's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the MCK to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the MCK to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Montréal, Québec

July 17, 2024

MNP LLP<sup>1</sup>

<sup>1</sup> By CPA auditor, public accountancy permit No. A124849

# Mohawk Council of Kahnawà:ke

## Consolidated Statement of Financial Position

*As at March 31, 2024*

	<b>2024</b>	<b>2023</b>
<b>Financial assets</b>		
Cash resources <i>(Note 4)</i>	248,587,846	212,904,011
Term deposits <i>(Note 5)</i>	19,439,934	22,047,603
Accounts receivable <i>(Note 6)</i>	25,918,457	15,623,382
Loan receivable <i>(Note 7)</i>	28,427,543	29,662,838
Investment in loans <i>(Note 8)</i>	2,520,431	3,077,903
Investment in government partnerships and business entities <i>(Note 9)</i>	9,565,744	10,487,715
Mortgage and housing loans <i>(Note 10)</i>	9,535,336	10,101,933
<b>Total financial assets</b>	<b>343,995,291</b>	<b>303,905,385</b>
<b>Liabilities</b>		
Accounts payable and accruals <i>(Note 12)</i>	17,136,708	13,795,439
Deferred revenue <i>(Note 13)</i>	43,923,726	42,782,043
Loan payable - Financement Québec <i>(Note 7)</i>	28,427,543	29,662,838
Amounts held in trust <i>(Note 14)</i>	147,270	185,339
Long-term debt <i>(Note 15)</i>	1,006,055	1,591,118
Funding advances <i>(Note 16)</i>	4,717,760	16,203,749
<b>Total financial liabilities</b>	<b>95,359,062</b>	<b>104,220,526</b>
<b>Net financial assets</b>	<b>248,636,229</b>	<b>199,684,859</b>
<b>Contingencies <i>(Note 17)</i></b>		
<b>Non-financial assets</b>		
Tangible capital assets <i>(Note 18) (Schedule 1)</i>	109,630,033	99,299,553
Inventories held for use	21,475	26,083
Prepaid expenses	1,360,883	975,558
<b>Total non-financial assets</b>	<b>111,012,391</b>	<b>100,301,194</b>
<b>Accumulated surplus <i>(Note 19)</i></b>	<b>359,648,620</b>	<b>299,986,053</b>

Approved on behalf of the Council

e-Signed by Cody Diabo

2024-07-18 17:56:21:21 GMT

Grand Chief

e-Signed by Tonya Perron

2024-07-18 17:56:47:47 GMT

Council Chief

*The accompanying notes are an integral part of these consolidated financial statements*

# Mohawk Council of Kahnawà:ke

## Consolidated Statement of Operations and Accumulated Surplus

*For the year ended March 31, 2024*

	<i>Schedules</i>	<b>2024</b> <i>Budget</i>	<b>2024</b>	<b>2023</b>
<b>Revenue</b>				
Government funding (Note 22)				
Indigenous Services Canada (Note 24)		<b>96,089,307</b>	<b>122,634,770</b>	124,437,068
Provincial government funding		<b>6,039,731</b>	<b>8,279,342</b>	10,602,065
Federal government funding		<b>6,717,462</b>	<b>9,669,042</b>	5,600,917
		<b>108,846,500</b>	<b>140,583,154</b>	140,640,050
Investment income		<b>6,823,897</b>	<b>8,785,802</b>	4,142,977
Other community income		<b>26,813,925</b>	<b>42,483,358</b>	31,712,051
First Nations Quebec and Labrador Health and Social Services Commission		-	<b>3,300,951</b>	2,489,674
First Nations Human Resources Development Commission of Quebec		<b>2,168,564</b>	<b>2,562,303</b>	2,050,420
First Nations Education Council		<b>197,975</b>	<b>320,538</b>	2,077,989
National Aboriginal Capital Corporations		<b>542,762</b>	<b>573,712</b>	354,291
Share in loss from investment in government business entities		-	<b>(81,971)</b>	(216,952)
Repayment of funding		-	<b>(1,368,616)</b>	(352,612)
Deferred revenue - prior year		<b>2,197,791</b>	<b>42,632,043</b>	25,612,865
Deferred revenue - current year		<b>461,498</b>	<b>(43,923,726)</b>	(42,632,043)
		<b>148,052,912</b>	<b>195,867,548</b>	165,878,710
<b>Program expenses</b>				
Government Operations	4	<b>61,362,865</b>	<b>58,522,079</b>	55,914,652
Economic Development	5	<b>9,197,680</b>	<b>8,859,386</b>	7,811,533
Health and Community Services	6	<b>48,540,938</b>	<b>38,745,998</b>	29,433,183
Education	7	<b>18,466,909</b>	<b>27,357,092</b>	24,300,415
Fire Services	8	<b>1,478,912</b>	<b>1,509,187</b>	1,512,666
Cultural Center	9	<b>1,651,220</b>	<b>1,587,326</b>	1,515,796
Kariwonoron	10	<b>1,424,050</b>	<b>1,336,781</b>	1,267,854
Ottawa Trust Funds	11	-	<b>42,687</b>	11,171
<b>Total expenses (Schedule 2)</b>		<b>142,122,574</b>	<b>137,960,536</b>	121,767,270
<b>Surplus before other income</b>		<b>5,930,338</b>	<b>57,907,012</b>	44,111,440
<b>Other income (expense)</b>				
Gain on disposal of portfolio investments		-	-	1,486,930
Gain on disposal of capital assets		-	<b>2,200</b>	237,230
Foreign exchange		<b>659,250</b>	<b>534,732</b>	2,070,103
Allocations to other community organizations		<b>(10,000)</b>	<b>(2,738,590)</b>	(2,886,385)
Inter-segment allocations		<b>1,972,306</b>	<b>3,957,213</b>	1,104,523
		<b>2,621,556</b>	<b>1,755,555</b>	2,012,401
<b>Surplus</b>		<b>8,551,894</b>	<b>59,662,567</b>	46,123,841
<b>Accumulated surplus, beginning of year</b>		<b>299,986,053</b>	<b>299,986,053</b>	253,862,212
<b>Accumulated surplus, end of year</b>		<b>308,537,947</b>	<b>359,648,620</b>	299,986,053

*The accompanying notes are an integral part of these consolidated financial statements*

**Mohawk Council of Kahnawà:ke**  
**Consolidated Statement of Change in Net Financial Assets**

*For the year ended March 31, 2024*

	<b>2024</b>	<b>2024</b>	<b>2023</b>
	<i>Budget</i>		
<b>Annual surplus</b>	<b>8,551,894</b>	<b>59,662,567</b>	46,123,841
Purchases of tangible capital assets	<b>(6,674,685)</b>	<b>(17,991,629)</b>	(10,688,853)
Amortization of tangible capital assets	<b>2,000</b>	<b>7,661,149</b>	6,941,511
Gain on sale of tangible capital assets	-	<b>(2,200)</b>	(237,230)
Acquisition of fuel inventories	-	<b>(21,475)</b>	(26,083)
Consumption of fuel inventories	-	<b>26,083</b>	14,492
Proceeds on disposal of tangible capital assets	-	<b>2,200</b>	237,230
	<b>(6,672,685)</b>	<b>(10,325,872)</b>	(3,758,933)
Acquisition of prepaid expenses	-	<b>(1,360,883)</b>	(975,558)
Use of prepaid expenses	-	<b>975,558</b>	479,866
	-	<b>(385,325)</b>	(495,692)
<b>Increase in net financial assets</b>	<b>1,879,209</b>	<b>48,951,370</b>	41,869,216
<b>Net financial assets, beginning of year</b>	<b>199,684,859</b>	<b>199,684,859</b>	157,815,643
<b>Net financial assets, end of year</b>	<b>201,564,068</b>	<b>248,636,229</b>	199,684,859

*The accompanying notes are an integral part of these consolidated financial statements*

**Mohawk Council of Kahnawà:ke**  
**Consolidated Statement of Cash Flows**  
*For the year ended March 31, 2024*

	<b>2024</b>	<b>2023</b>
<b>Cash provided by (used for) the following activities</b>		
<b>Operating activities</b>		
Cash receipts from contributors	166,524,336	214,291,468
Cash paid to suppliers	(60,169,868)	(48,001,770)
Cash paid to employees	(65,283,847)	(62,527,420)
Investment income	8,411,515	3,742,022
Interest on long-term debt	(93,154)	(106,191)
	<b>49,388,982</b>	<b>107,398,109</b>
<b>Financing activities</b>		
Change in amounts held in trust	(38,069)	7,695
Repayment of long-term debt	(585,063)	(698,232)
	<b>(623,132)</b>	<b>(690,537)</b>
<b>Capital activities</b>		
Purchases of tangible capital assets	(17,991,629)	(10,688,853)
Proceeds on disposal of tangible capital assets	2,200	237,230
	<b>(17,989,429)</b>	<b>(10,451,623)</b>
<b>Investing activities</b>		
Purchase of term deposits	(19,439,934)	(22,047,603)
Proceeds on disposal of term deposits	22,047,603	6,519,232
Cash payments for new loans granted	(355,095)	(472,142)
Principal payments on loan collected	1,814,840	1,813,301
Dividends received from government business entity	-	3,000,000
Distributions from limited partnership	840,000	1,657,610
Investment in government business entity	-	(100)
	<b>4,907,414</b>	<b>(9,529,702)</b>
<b>Increase in cash resources</b>	<b>35,683,835</b>	<b>86,726,247</b>
<b>Cash resources, beginning of year</b>	<b>212,904,011</b>	<b>126,177,764</b>
<b>Cash resources, end of year</b>	<b>248,587,846</b>	<b>212,904,011</b>

*The accompanying notes are an integral part of these consolidated financial statements*



# Mohawk Council of Kahnawà:ke

## Notes to the Consolidated Financial Statements

*For the year ended March 31, 2024*

---

### 1. Operations

Mohawk Council of Kahnawà:ke ("MCK") is located in the province of Quebec, and provides various services to its community members. MCK includes the government and all related entities which form part of the Government Reporting Unit.

### 2. Change in accounting policy

MCK adopted the following recommendation, as set out in the Canadian public sector accounting standards.

#### **Revenue**

Effective April 1, 2023, MCK adopted the Public Sector Accounting Board's (PSAB) new standard for the recognition, measurement and disclosure of revenue under PS 3400 *Revenue*. The new standard establishes when to recognize and how to measure revenue, and provides the related financial statement presentation and disclosure requirements. Pursuant to these recommendations, the change was applied prospectively, and prior periods have not been restated.

There was no material impact on the financial statements from the prospective application of the new accounting recommendations.

### 3. Significant accounting policies

These financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and including the following significant accounting policies:

#### **Reporting entity**

The financial statements consolidate the financial activities of all entities and departments comprising the MCK reporting entity, except for government business entities. Trusts administered on behalf of third parties by Mohawk Council of Kahnawà:ke are excluded from the MCK reporting entity.

MCK has consolidated the assets, liabilities, revenue and expenses of the following entities:

- Mohawk Council of Kahnawà:ke
- Kahnawà:ke Shakotii'a Takehnhas Community Services
- Tewatohni'saktha
- Kahnawà:ke Education Center
- Kanien'kehaka Onkwawen:na Raotiohkwa
- Kahnawà:ke Fire Brigade
- Karihwanoron Kanienkeha Owenna Tsi Ioneriwaienstahkwa
- Kahnawà:ke Sustainable Energies Inc.

All inter-entity balances have been eliminated on consolidation; however, transactions between departments have not been eliminated in order to present the results of operations for each specific department.

#### **Inter-entity transactions**

MCK recognizes and records all transactions with entities within the government reporting entity ("inter-entity transactions") at their carrying amount as determined at the transaction date.

#### **Basis of presentation**

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

**3. Significant accounting policies** *(Continued from previous page)*

**Asset classification**

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets, inventories held for use and prepaid expenses.

**Net financial assets**

MCK's consolidated financial statements are presented so as to highlight net financial assets as the measurement of financial position. The net financial assets of MCK are determined by its financial assets less its liabilities. Net financial assets are comprised of two components, non-financial assets and accumulated surplus.

**Segments**

MCK conducts its business through eight reportable segments. These operating segments are established by senior management to facilitate the achievement of MCK's long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis.

The accounting policies used in these segments are consistent with those followed in the preparation of the financial statements as disclosed in the *Significant accounting policies*.

**Foreign currency translation**

Transaction amounts denominated in foreign currencies are translated into their Canadian dollar equivalents at exchange rates prevailing at the transaction dates. Carrying values of monetary assets and liabilities reflect the exchange rates at the statement of financial position date. Translation gains and losses are included in current year surplus.

**Cash resources**

Cash and cash equivalents include balances with banks and short-term investments with maturities of three months or less from the date of purchase. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

**Loans receivable**

Loans are initially recorded at fair value and subsequently measured at their amortized cost less impairment. Amortized cost is calculated as the loans' principal amount plus unamortized loan administration fees, less any allowance for anticipated losses, plus accrued interest. Interest revenue is recorded on the accrual basis using the effective interest method. Loan administration fees are amortized over the term of the loan using the effective interest method. The effective interest rate is the rate that exactly discounts the estimated future cash receipts through the expected life of the financial asset to the carrying amount of the financial asset.

**Allowance for loan impairment**

MCK maintains an allowance for loan impairment that reduces the carrying value of loans to their estimated realizable amount. The allowance is increased by a charge for loan impairment, which is charged to income, and reduced by write-offs, net of recoveries. Interest revenue accrual is discontinued when collectability of either the loan's principal or interest is not reasonably assured.

A specific allowance is established on an individual loan basis, to reduce the carrying values to estimated realizable amounts. Estimated realizable values are determined by discounting the expected future cash flows at the effective interest rate inherent in the loans. When the amount and timing of future cash flows cannot be reliably established, estimated realizable values are determined by reference to market prices for the loans or their underlying security value.

**Mohawk Council of Kahnawà:ke**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2024*

---

**3. Significant accounting policies** *(Continued from previous page)*

**Allowance for loan impairment** *(Continued from previous page)*

In addition, a general allowance may be established where, in management's opinion, it is required to absorb losses inherent in the loan portfolio, for which a specific allowance cannot yet be determined. A general provision is established when evidence of impairment exists within groups of loans but is not sufficient to allow identification of individually doubtful loans. Provision for loss is estimated based on historical credit loss experience, known portfolio risks and current economic conditions and trends.

**Loan guarantees**

MCK records a provision for losses on loan guarantees when it determines that a loss is likely.

The provision is determined based on the current circumstances of the individual borrowers; based on historical experience; based on current economic conditions facing the individual borrower; and is reviewed on an ongoing basis as new events occur, as more experience is acquired, or as additional information is obtained. Any changes in the provision is charged or credited to expenses. A provision for loss on a loan guarantee is removed from the MCK's statement of financial position when the guaranteed loan has been discharged or the term of the loan guarantee has expired.

**Tangible capital assets**

Tangible capital assets are initially recorded at cost based on historical cost accounting records. Contributed tangible assets are recorded at their fair value at the date of contribution. Tangible capital assets include acquired, built, developed and improved tangible capital assets whose useful life extends beyond one year and which are intended to be used on an ongoing basis for delivering services.

When conditions indicate that a tangible capital asset no longer contributes to the MCK's ability to provide goods and services, or that the value of future economic benefits associated with a tangible capital asset is less than its net book value, the MCK reduces the cost of the asset to reflect the decline in its value. Write-downs of tangible capital assets are not reversed.

**Amortization**

Tangible capital assets are amortized annually using the following methods at rates intended to amortize the cost of the assets over their estimated useful lives:

	<b>Method</b>	<b>Rate</b>
Buildings	declining balance	4-5 %
Infrastructure	declining balance	4-5 %
Housing	declining balance	4 %
Land improvements	straight-line	50 years
Firetrucks	straight-line	20 years
Vehicles	straight-line	5-10 years
Equipment	straight-line	5 years
Computers	straight-line	3 years

**Long-lived assets**

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

MCK performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying amount of an asset, or group of assets, may not be recoverable. The carrying amount of a long-lived asset is not recoverable if the carrying amount exceeds the sum of the undiscounted future cash flows from its use and disposal. Impairment is measured as the amount by which the asset's carrying amount exceeds its fair value. Fair value is measured using discounted future cash flows. Any impairment is included in surplus for the year.

**3. Significant accounting policies** *(Continued from previous page)*

***Measurement uncertainty***

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable, loans receivable and mortgages receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary and loans are stated after allowances for forgiveness (where applicable) and provisions for uncollectible amounts. Amortization is based on the estimated useful lives of tangible capital assets. Other significant estimates include the estimates of the funding deficit for the Pension Plan. These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in surplus in the year in which they become known.

By their nature, these judgments are subject to measurement uncertainty, and the effect on the financial statements of changes in such estimates and assumptions in future years could be significant. These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the year in which they become known.

***Asset retirement obligation***

A liability for an asset retirement obligation is recognized at the best estimate of the amount required to retire a tangible capital asset (or a component thereof) at the financial statement date when there is a legal obligation for the MCK to incur retirement costs in relation to a tangible capital asset (or component thereof), the past transaction or event giving rise to the liability has occurred, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount can be made. The best estimate of the liability includes all costs directly attributable to asset retirement activities, based on information available at March 31, 2024. The best estimate of an asset retirement obligation incorporates a present value technique, when the cash flows required to settle or otherwise extinguish an asset retirement obligation are expected to occur over extended future periods.

When a liability for an asset retirement obligation is initially recognized, a corresponding asset retirement cost is capitalized to the carrying amount of the related tangible capital asset (or component thereof). The asset retirement cost is amortized over the useful life of the related asset.

At each financial reporting date, the MCK reviews the carrying amount of the liability. The MCK recognizes period-to-period changes to the liability due to the passage of time as accretion expense. Changes to the liability arising from revisions to either the timing, the amount of the original estimate of undiscounted cash flows or the discount rate are recognized as an increase or decrease to the carrying amount of the related tangible capital asset.

The MCK continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

***Revenue recognition***

***Funding***

Revenue is recognized as it becomes receivable under the terms of applicable funding agreements. Funding received under funding arrangements that relate to a subsequent fiscal period are reflected as deferred revenue on the statement of financial position in the year of receipt.

***Government Transfers***

MCK recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, MCK recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

***Externally restricted revenue***

MCK recognizes externally restricted inflows as revenue in the period the resources are used for the purpose specified in accordance with an agreement or legislation. Until this time, MCK records externally restricted inflows in deferred revenue.

**3. Significant accounting policies** *(Continued from previous page)*

**Revenue recognition** *(Continued from previous page)*

**Funds held in Ottawa Trust Fund**

Due to measurement uncertainty, revenue related to the receipt of funds held in the Ottawa Trust Fund is recognized when it is received.

**Investment income**

Interest income is recorded on the accrual basis as it is earned. Dividend income is recorded when the dividend is declared.

**Rental Income**

Rental income is recorded on the straight line basis method over the term of the lease.

**Other Income**

Revenue is recognized when a price is agreed and all significant contractual obligations have been satisfied, and collectability is reasonably assured. Management assesses the business environment, customers' financial condition, historical experience, accounts receivable aging and customer disputes to determine whether collectability is reasonably assured. If collectability is not considered reasonably assured at the time of sale, MCK does not recognize revenue until collection occurs.

**Employee future benefits**

MCK's employee future benefit programs consist of a defined benefit pension plan.

The estimated future cost of providing defined benefit pension is actuarially determined using the projected benefits method pro-rated on service, as future salary levels affect the amount of employee future benefits. The attribution period for such cost begins on the date of hire of the eligible employee to the date the employee becomes fully eligible to receive the benefits. MCK determines its discount rates by reference to its plan asset earnings.

The expected return on plan assets is determined by applying the assumed rate of return on plan assets to the average market-related value of assets for the period. Actuarial gains and losses are amortized on a straight-line basis over the average remaining service life of the related employee group. Prior period employee service costs resulting from plan amendments are expensed in the period of the plan amendment.

MCK contributions to the defined contribution plan are expensed as incurred.

**Funds held in Ottawa Trust Fund**

Funds held in trust on behalf of MCK members by the Government of Canada in the Ottawa Trust Fund are reported on the statement of financial position with an offsetting amount in accumulated operating surplus. Trust moneys consist of:

- Capital trust moneys derived from non-renewable resource transactions on the sale of land or other MCK tangible capital assets; and
- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

**Financial instruments**

MCK recognizes its financial instruments when MCK becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value.

At initial recognition, MCK may irrevocably elect to subsequently measure any financial instrument at fair value. MCK has not made such an election during the year.

**Mohawk Council of Kahnawà:ke**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2024*

---

**3. Significant accounting policies** *(Continued from previous page)*

**Financial instruments** *(Continued from previous page)*

MCK subsequently measures investments in equity instruments quoted in an active market and all derivative instruments, except those that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, at fair value. Fair value is determined by published price quotations. Transactions to purchase or sell these items are recorded on the trade date. Net gains and losses arising from changes in fair value are recognized in the statement of remeasurement gains and losses. Interest income is recognized in the statement of operations. Investments in equity instruments not quoted in an active market and derivatives that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, are subsequently measured at cost. With the exception of those instruments designated at fair value, all other financial assets and liabilities are subsequently measured at amortized cost using the effective interest rate method.

Transaction costs directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in surplus. Conversely, transaction costs are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

All financial assets except derivatives are tested annually for impairment. Management considers whether the investee has experienced continued losses for a period of years, recent collection experience for the loan, such as a default or delinquency in interest or principal payments, in determining whether objective evidence of impairment exists. Any impairment, which is not considered temporary, is recorded in the statement of operations. Write-downs of financial assets measured at cost and/or amortized cost to reflect losses in value are not reversed for subsequent increases in value. Reversals of any net remeasurements of financial assets measured at fair value are reported in the statement of remeasurement gains and losses.

The Organization has not presented a statement of remeasurement gains and losses as it does not have any items giving rise to remeasurement gains (losses).

**4. Cash resources**

	<b>2024</b>	2023
Cash on hand and balances with banks	<b>248,544,101</b>	212,861,324
Ottawa Trust Fund	<b>43,745</b>	42,687
	<b>248,587,846</b>	212,904,011

Included in cash is approximately \$147,000 (2023 - \$185,000) of cash held in trust for community members for who the Organization collects their social assistance payments.

Included in cash is approximately \$15,000 (2023 - \$240,000) related to the Business Contribution Fund and \$99,000 (2023 - \$105,000) related to the Indigenous Business Stabilization Program - Emergency Loan Program. The use of the cash is restricted for activities related to the operation of these programs and cannot be used for any other purposes.

Included in cash is approximately \$46,000,000 (2023 - \$30,700,000) of externally restricted cash and approximately \$155,000,000 (2023 - \$121,000,000) of internally restricted funds which have been set aside and designated by Council of Chiefs and the boards of directors of the various organizations for specific purposes as described in Note 19. These funds cannot be used for any other purposes without the prior approval of Council of Chiefs or the board of directors of the organization which initially restricted those funds.

**5. Term deposits**

Term deposits consist of various Canadian dollar term deposits which are interest bearing at rates ranging from 4% to 5.50% annually, and have maturity dates ranging from October 2024 to March 2025. The market value of the term deposits at March 31, 2024 approximates their carrying amount. Term deposits have been restricted as described in Note 19.

**Mohawk Council of Kahnawà:ke**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2024*

**6. Accounts receivable**

	<b>2024</b>	2023
Indigenous Services Canada	<b>10,343,528</b>	6,446,228
Trade receivables	<b>16,366,358</b>	12,483,384
Federal government	<b>3,929,131</b>	1,687,313
Provincial government	<b>843,633</b>	262,570
Rent receivable	<b>242,179</b>	174,732
Fuel tax	<b>97,983</b>	102,067
Allowance for doubtful accounts	<b>(5,904,355)</b>	(5,532,912)
	<b>25,918,457</b>	15,623,382

**7. Loan receivable (payable)**

MCK agreed to act as the signatory for the Capital Contribution Agreement signed on March 28, 2012 for the capital expansion of the Kateri Memorial Hospital Center (KMHC). A memorandum of understanding was signed whereby MCK transferred administrative and legal liability for the project to KMHC. However, MCK would, under the terms of funding provided by the Ministère de la Santé et des Services Sociaux (MSSS), continue in the capacity as the project manager. The total principal funding provided by the MSSS amounts to \$31,271,000. As part of this project, a term loan agreement was signed between Financement-Québec, MCK and MSSS for the purpose of financing the construction costs of the hospital expansion.

Under the terms of the agreement, MCK has been identified as the borrower. Therefore, at March 31, 2024, an equal amount has been recognized as a liability due to Financement-Québec by MCK.

As MCK is the guarantor and the loan receivable and payable are with different counter-parties, both an asset and a liability have been recorded for this amount, as no legal right of offset exists.

As at March 31, 2024, the project was completed, and the payments have started in financial year 2023. The balance payable to Financement-Québec and the balance due from Kateri Hospital are comprised of the following:

	<b>2024</b>	2023
Total funding provided	<b>28,936,743</b>	28,936,743
Capitalized interest	<b>1,942,480</b>	1,951,935
Total funding provided by MSSS	<b>30,879,223</b>	30,888,678
Repayments to date	<b>(2,451,680)</b>	(1,225,840)
	<b>28,427,543</b>	29,662,838

**Mohawk Council of Kahnawà:ke**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2024*

**8. Investment in loans**

Investment in loans consist of the following:

		2024		2023
	<i>Principal</i>	<i>Provisions and allowances</i>	<i>Net recoverable value</i>	<i>Net recoverable value</i>
Onkwawista Holdings Limited ("OHL")	1,757,895	-	1,757,895	2,245,068
Loans receivable - Youth and Business Fund	887,001	124,465	762,536	747,349
Loans receivable - Emergency Loan Program	68,611	68,611	-	85,486
	2,713,507	193,076	2,520,431	3,077,903

The loan receivable from Onkwawista Holdings Limited ("OHL") of \$1,757,895 (US\$1,200,000) (2023 - \$2,245,068 (US\$1,600,000)) is unsecured, interest bearing at 2.5% per annum, and is repayable by way of annual principal payments of US \$400,000 until August 1, 2026.

The primary purpose of the Business Loan Fund (BLF) and the Youth Business Fund (YBF) loans are to help the youth entrepreneurs and members of the business community of Kahnawà:ke to establish viable businesses. The general terms and conditions differ from conventional loan agreements in that they are unsecured. Amortization periods range from one to ten years depending on the size of the loan. Interest is charged at annual fixed rates ranging from 6.45% to 11.20% (YBF) and prime plus 4% (BLF) compounded monthly. In addition, Youth Business Fund borrowers have the option of paying interest only during the first year of the loan. Furthermore, the Organization will forgive the remaining 25% of the loan balance once 75% has been reimbursed and the borrower has met all the terms of the agreement to the date of forgiveness. Recovery of youth loans is dependent upon the success of the related borrowers' businesses as the youth loans require no equity or personal guarantees.

Indigenous Business Stabilization Program - Emergency Loan Program (ELP) loans are unsecured, non-interest bearing with 25%-75% forgivable if repaid no later than 4 years following the date the loan was issued, payable monthly commencing no later than one year after the loan was issued. As at March 31, 2024, the total amounts of loans issued under this program amounted to \$846,000 of which \$523,750 has been recognized as grant, \$253,639 has been repaid and \$68,611 has been provided for as an allowance to date.

**9. Investments in government partnerships and business entities**

The First Nation has investments in the following business sectors:

The MCK has investments in the following entities:

	<i>Investment cost, beginning of year</i>	<i>Investment in shares or units</i>	<i>Cumulative share of earnings</i>	<i>Distributions</i>	<i>Cumulative dividends received</i>	<i>2024 Total investment</i>
<b>Wholly-owned Businesses:</b>						
Online Gaming	14,579,476	-	5,118,779	-	(14,000,000)	5,698,255
<b>Business Partnership - Modified equity:</b>						
Renewable energy	1,910,122	-	5,846,296	(3,888,929)	-	3,867,489
	16,489,598	-	10,965,075	(3,888,929)	(14,000,000)	9,565,744



**Mohawk Council of Kahnawà:ke**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2024*

9. **Investments in government partnerships and business entities** *(Continued from previous page)*

	<i>Investment cost, beginning of year</i>	<i>Investment in shares or units</i>	<i>Cumulative share of earnings</i>	<i>Distributions</i>	<i>Cumulative dividends received</i>	<i>2023 Total investment</i>
<b>Wholly-owned Businesses:</b>						
Online gaming	14,579,376	100	7,031,950	-	(14,000,000)	7,611,426
<b>Business Partnership - Modified equity:</b>						
Renewable energy	1,910,122	-	4,015,096	(3,048,929)	-	2,876,289
	16,489,498	100	11,047,046	(3,048,929)	(14,000,000)	10,487,715

The investment in Des Cultures Renewable Energy, Limited Partnership was established for the purposes of building and operating a wind farm in St. Remi, Quebec in partnership with Kruger Energy Inc (KEI).

Summary financial information for each MCK business partnership, accounted for using the modified equity method, for their respective year-end is as follows:

	<i>Des Cultures Renewable Energy, LP (audited) As at December 31, 2023</i>	<i>Des Cultures Renewable Energy, LP (unaudited) As at March 31, 2024</i>
<b>Assets</b>		
Cash	3,485,000	4,340,000
Trade and other receivables	1,552,000	2,244,000
Prepaid expenses and other assets	41,000	670,000
Property, plant and equipment	58,592,000	57,790,000
Right-of-use-assets	3,226,000	3,348,000
Derivative financial instrument	11,186,000	12,679,000
<b>Total assets</b>	<b>78,082,000</b>	<b>81,071,000</b>
<b>Liabilities</b>		
Trade and other payables	836,000	1,442,000
Lease obligation	3,676,000	3,672,000
Long-term debt	63,574,000	62,675,000
Asset retirement obligation	387,000	392,000
<b>Total liabilities</b>	<b>68,473,000</b>	<b>68,181,000</b>
<b>Net assets</b>	<b>9,609,000</b>	<b>12,890,000</b>
<b>Total revenue</b>	<b>11,271,000</b>	<b>3,532,000</b>
<b>Total expenses</b>	<b>5,320,000</b>	<b>1,289,000</b>
<b>Net income</b>	<b>5,951,000</b>	<b>2,243,000</b>
<b>Other comprehensive income (loss)</b>	<b>(4,999,000)</b>	<b>1,037,000</b>
<b>Net income</b>	<b>952,000</b>	<b>3,280,000</b>

**Mohawk Council of Kahnawà:ke**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2024*

**9. Investments in government partnerships and business entities** *(Continued from previous page)*

Summary financial information for each MCK business enterprise, accounted for using the modified equity method, for the respective year-end is as follows:

	<i>Mohawk Online Limited As at December 31, 2023</i>	<i>Onkwawista Holdings Limited As at March 31, 2024</i>	<i>Mohawk Online Kahnawà:ke As at March 31, 2024</i>
<b>Assets</b>			
Cash	10,269,913	3,808	95,361
Accounts receivable	-	36,062	9,630
Prepayments	14,915	-	4,900
Investments	-	1,626,000	-
Tangible capital assets	-	-	2,668
<b>Total assets</b>	<b>10,284,828</b>	<b>1,665,870</b>	<b>112,559</b>
<b>Liabilities</b>			
Accounts payable and accruals	4,370,680	161,616	-
Loans payable	-	1,757,895	29,106
<b>Total liabilities</b>	<b>4,370,680</b>	<b>1,919,511</b>	<b>29,106</b>
<b>Net assets excluding accumulated other comprehensive income</b>	<b>5,914,148</b>	<b>(253,641)</b>	<b>83,453</b>
<b>Total revenue</b>	<b>667</b>	<b>-</b>	<b>136,008</b>
<b>Total expenses</b>	<b>5,537,803</b>	<b>94,695</b>	<b>133,415</b>
<b>Net income (loss)</b>	<b>(5,537,136)</b>	<b>(94,695)</b>	<b>2,593</b>
<b>Comprehensive income (loss)</b>	<b>(5,537,136)</b>	<b>(94,695)</b>	<b>2,593</b>

One of MCK's investees has a different year-end than March 31, 2024. MCK uses the investees' year-end and interim financial statements to account for this investment.

<i>Name of investee</i>	<i>Year-end</i>	<i>Significant events and transactions</i>
Des Cultures Renewable Energy, LP	December 31, 2023	Financial income \$3,280,000  During the period of January 1, 2024 to March 31, 2024, the investee incurred a loss of \$57,940 which was included in the balance of the Organization's investment in the investee as at March 31, 2024.
Mohawk Online Limited	December 31, 2023	

**10. Mortgage loans receivable and housing initiative loans**

Mortgage loans receivable represent funds advanced for the construction of homes for community residents and are secured by the related properties. Initial terms of these mortgages vary, up to a maximum term of approximately thirty years. Old mortgages are repayable in monthly instalments and bear interest at 6% per annum. New mortgages are repayable in monthly blended instalments with varying fixed rates of interest over a fixed term up to a maximum of 10 years.

Housing initiative loans receivable are unsecured loans which are repayable in monthly principal and interest instalments at 6% per annum, with terms of approximately five years.

**Mohawk Council of Kahnawà:ke**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2024*

**11. Revolving line of credit**

MCK has access to various unsecured credit facilities amounting to \$3,220,000 (2023 - \$3,220,000) which remains unused as at March 31, 2024, which are renewable on an annual basis. Borrowings under these facilities bear interest at rates ranging from prime plus 0.5% to prime plus 3% per annum.

**12. Accounts payable and accruals**

	<b>2024</b>	2023
Trade payables and accrued liabilities	11,923,529	9,175,758
Salaries and vacations payable	3,238,770	4,210,104
Government funding payable	1,974,409	409,577
	<b>17,136,708</b>	<b>13,795,439</b>

**13. Deferred revenue**

The following table represents changes in the deferred revenue balance attributable to each major category of external restrictions:

	Balance, beginning of year	Contributions received	Amount recognized as revenue	Balance, end of year
Indigenous Services Canada	31,620,874	5,277,149	11,275,763	25,622,260
Government of Quebec	6,283,309	3,166,247	678,381	8,771,175
Federal funding	739,246	7,478,058	4,865,819	3,351,485
First Nations Education Council	215,008	311,434	451,373	75,069
National Aboriginal Capital Corporations Association	235,519	516,761	733,334	18,946
First Nations of Quebec and Labrador Health and Social Services Commission	715,095	1,152,957	422,828	1,445,224
First Nations Human Resources Development Commission of Quebec	233,953	1,116,201	863,534	486,620
Health Canada	1,530,619	3,008,865	2,496,376	2,043,108
Other	1,058,420	4,763,282	3,855,956	1,965,746
	<b>42,632,043</b>	<b>26,790,954</b>	<b>25,643,364</b>	<b>43,779,633</b>
DCRE, LP 23/24 restricted contribution	150,000	-	5,907	144,093
	<b>42,782,043</b>	<b>26,790,954</b>	<b>25,649,271</b>	<b>43,923,726</b>

**14. Amounts held in trust**

Mohawk Council of Kahnawà:ke holds funds in trust for several Community members and uses those funds to pay for their day to day essential needs. The balance represents the total amount being administered on behalf of those community members as at March 31, 2024.

**Mohawk Council of Kahnawà:ke**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2024*

**15. Long-term debt**

	<b>2024</b>	2023
Mortgage payable, interest bearing at 3.54% (2023 - 3.54%), repayable in blended monthly installments of \$14,592, with the balance subject to renewal in August 2023, secured by a trust agreement in the lender's favour on the Business Complex having a net book value of \$2,9643,128	<b>72,301</b>	241,569
Mortgage payable, interest bearing at 3.03% (2023 - 3.03%), repayable in blended monthly installments of \$4,332 with the balance subject to renewal in December 2024, secured by a \$1,000,000 first rank immovable hypothec on the Commercial Complex having a net book value of \$774,810	<b>476,642</b>	513,540
Indigenous Business Stabilization Program - Emergency Loan Program loans payable are unsecured, non-interest bearing with 25% - 50% forgivable if repaid no later than 4 years following the date the loan was issued, payable monthly, on the same basis the loans receivable are collected, commencing no later than one year after the loan was issued.	<b>5,417</b>	96,445
Term loan, unsecured, bearing interest at 3.45% per annum, repayable in monthly principal and interest payments of \$2,657, repaid in the year	-	29,011
Term loan, unsecured, bearing interest at 3.8% per annum, repayable in monthly principal and interest payments of \$643, repaid in the year	-	641
Term loan, unsecured, bearing interest at 3.73% per annum, repayable in monthly principal and interest payments of \$1,422, due in June 2025	<b>20,812</b>	36,778
Term loan, unsecured, bearing interest at 3.75% per annum, repayable in monthly principal and interest payments of \$3,070, due in February 2026	<b>68,036</b>	101,642
Term loan, unsecured, bearing interest at 3.15% per annum, repayable in monthly principal and interest payments of \$6,789 maturing in October 2026	<b>201,862</b>	275,702
Term loan, unsecured, bearing interest at 3.58% per annum, repayable in monthly principal and interest payments of \$2,285, maturing in March 2026	<b>52,839</b>	77,876
Term loan, unsecured, bearing interest at 3.23% per annum, repayable in monthly principal and interest payments of \$5,886 maturing in May 2024	<b>11,725</b>	80,736
Term loan, unsecured, bearing interest at 3.08% per annum, repayable in monthly principal and interest payments of \$3,701 maturing in June 2026	<b>96,421</b>	137,178
	<b>1,006,055</b>	1,591,118

Principal repayments on long-term debt in each of the next five years, assuming all term debt is subject to renewal is renewed under similar rates and terms, are estimated as follows:

	Total
2025	324,000
2026	225,000
2027	98,000
2028	42,000
2029	43,000
	732,000
Thereafter	274,000

**Mohawk Council of Kahnawà:ke**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2024*

---

**16. Funding advance**

The Funding advance is comprised of funding received from various funders authorized for fiscal year 2024 - 2025.

**17. Contingencies**

- (a) The Community has entered into contribution agreements with various government departments. Funding received under these contribution agreements may be subject to repayment upon final review and verification of the eligibility of the expenses by the funder.
- (b) MCK has been named as a defendant where various legal matters are pending or are before the courts or other regulatory bodies. Damages in certain cases have either not been filed as yet or are not requested or cannot be awarded. Council is unable to accurately estimate the outcome of these actions. No provision has been recorded in the accounts. Any settlement resulting from these claims will be recorded as an expense in the year in which the settlement occurs.
- (c) MCK guarantees loans made to Kahnawà:ke residents by Canada Mortgage and Housing Corporation ("CMHC") for renovations. As at March 31, 2024, such loans are not significant. MCK has also acted as co-signer on mortgage loans to residents from various lending institutions for an aggregate amount of approximately \$6,892,264 (2023 - \$7,386,622) for purchases of houses as part of the On-reserve loan guarantee program.
- (d) MCK has incurred certain financial obligations with respect to the research, development and negotiation of its specific claim relating to the Seigneurie of Sault St. Louis Claim (program 1917). ISC has provided MCK with an interim loan to assist them in meeting these obligations. As at March 31, 2024 the outstanding loan is \$4,481,536 (2023 - \$4,481,536). The advance is secured by a promissory note which is payable on the date on which the claim is settled.
- (e) Through the Business Loan Fund, Mohawk Council of Kahnawà:ke has guaranteed the Caisse Populaire Kahnawà:ke for a portion of the approved bank borrowings to a maximum of \$156,000 (2023 - \$156,000) for indigenous entrepreneurs under the loan guarantee program. As at March 31, 2024, the total guaranteed indebtedness amounted to \$96,000 (2023 - \$116,800).
- (f) The Organization has been named as co-defendant in a lawsuit on behalf of a previous tenant, seeking to recover \$1,800,000 in damages allegedly sustained by them as a result of construction work performed on or around the property leased. The lawsuit remains at an early stage, and as litigation is subject to many uncertainties, it is not possible to predict the ultimate outcome of the lawsuit or to estimate the loss, if any, which may result. Any amount awarded as a result of this action will be recorded when reasonably estimable.

**18. Tangible capital assets**

The tangible capital assets reconciliation is included in Schedule 1.

The building category includes assets under construction which has a carrying value of \$5,145,149 (2023 - \$1,381,421). No amortization of this asset has been recorded during the year because the assets are currently under construction.

**Mohawk Council of Kahnawà:ke**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2024*

**19. Accumulated surplus**

Accumulated surplus consists of the following:

	<b>2024</b>	2023
Invested in tangible capital assets	<b>109,048,148</b>	97,938,586
Ottawa Trust Funds	<b>43,745</b>	42,687
Investment in loans	<b>8,096,338</b>	2,245,068
Investment in government business enterprises and partnerships	<b>3,687,905</b>	7,611,426
Investment in mortgages and HRLP loans	<b>9,535,336</b>	10,101,933
Externally restricted	<b>45,338,829</b>	30,725,536
Appropriated reserves	<b>172,990,862</b>	143,441,943
Unrestricted surplus	<b>10,907,457</b>	7,878,874
	<b>359,648,620</b>	299,986,053

**20. CMHC replacement and operating reserves**

Under agreements with CMHC, MCK established a replacement reserve, funded by an annual allocation of \$116,000 (2023 - \$114,267), to ensure replacement of buildings financed by CMHC. At March 31, 2024, \$822,825 (2023 - \$673,993) has been set aside to fund this reserve.

Under the terms of the agreement with CMHC, MCK has also established an operational reserve related to the on-reserve housing units funded by CMHC. During the current year, \$161,158 (2023 - \$139,813) has been set aside to fully fund this reserve. As at March 31, 2024, \$893,035 (2023 - \$697,881) has been set aside to fully fund this reserve.

In accordance with terms of the agreements, CMHC reserve moneys must be held or invested only in accounts or instruments guaranteed by the Canada Deposit Insurance Corporation, or as otherwise approved by CMHC. Reserve withdrawals are credited first to interest and then to principal.

**21. Defined benefit pension plan**

MCK maintains a defined benefit pension plan covering the employees of MCK and other band empowered entities. According to the most recent actuarial valuation of the Plan dated March 31, 2024, the Plan had a funding surplus of approximately \$44,499,000 (2023 - \$63,321,000) on a going concern basis and a funding surplus of approximately \$30,458,000 (2023 - \$33,115,000) on a solvency basis. The Pension Benefits Standards Act requires that Council fund the benefits determined under the Plan. The determination of the value of these benefits was made on the basis of an actuarial valuation on March 31, 2024.

Under the Pension Benefits Standards Act, a plan sponsor is permitted to use a letter of credit to reduce any solvency special payments otherwise required to be paid under the Act. In this regard, on July 27, 2015, the Plan sponsor entered into a letter of guarantee agreement with Bank of Montreal, whereby Bank of Montreal provided the sponsor with letters of guarantee. Letters of guarantee outstanding at March 31, 2024 totalled Nil (2023 - \$988,000), since the plan has met all the required conditions allowing it to fully withdraw all outstanding letters of guarantee.

Other accounts receivable includes an amount of \$1,907,517 (2023 - \$1,865,210), net of a provision of \$1,907,517 (2023 - \$1,865,210) due from the Pension plan for the employees of MCK. This comprises administrative expenses paid by MCK on behalf of the Plan for current and prior years. Expenses for the current year are \$42,308 (2023 - \$107,848) and these amounts are charged at cost.

**Mohawk Council of Kahnawà:ke**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2024*

**22. Government transfers**

During the year, the Organization recognized the following government transfers:

	<i>Operating and capital</i>	<i>Deferrals and repayments</i>	<b>2024</b>	<b>2023</b>
<b><i>Federal government transfers</i></b>				
Indigenous Services Canada	105,066,441	928,934	105,995,375	97,021,389
Health Canada	17,568,329	(810,055)	16,758,274	17,154,273
Public Safety Canada	5,614,515	(1,451,987)	4,162,528	3,394,358
Department of Justice Canada	102,500	(583,640)	(481,140)	83,760
Fisheries and Oceans Canada	763,848	(263,103)	500,745	285,997
Canadian Heritage	130,659	(39,419)	91,240	611,537
Canada Mortgage Housing Corporation	1,276,784	-	1,276,784	319,906
Canada Revenue Agency	180,924	-	180,924	161,905
Impact Assessment Agency of Canada	5,479	-	5,479	24,392
Transport Canada	271,377	-	271,377	160,251
Minister of Environment and Climate Change	319,390	(222,913)	96,477	52,853
Employment and Social Development Canada	444,722	(54,665)	390,057	-
Economic Development Agency of Canada	558,844	-	558,844	-
	<b>132,303,812</b>	<b>(2,496,848)</b>	<b>129,806,964</b>	<b>119,270,621</b>
<b><i>Provincial government transfers</i></b>				
Transports Québec	2,569,304	-	2,569,304	2,478,431
Sécurité publique Québec	3,080,011	(612,077)	2,467,934	2,457,254
Département de la justice du Québec	65,000	(4,367)	60,633	152,317
Développement durable, Environnement et Lutte contre les changements climatiques	154,534	(70,016)	84,518	48,876
Ministère de la Culture et des Communications	76,250	-	76,250	-
Province of Québec	2,334,243	(1,804,706)	529,537	-
	<b>8,279,342</b>	<b>(2,491,166)</b>	<b>5,788,176</b>	<b>5,136,878</b>
<b>Total government transfers</b>	<b>140,583,154</b>	<b>(4,988,014)</b>	<b>135,595,140</b>	<b>124,407,499</b>

**23. Economic dependence**

MCK receives 68% (2023 - 78%) of its revenue from Indigenous Services Canada and other agencies of the Government of Canada. The ability of MCK to deliver services is dependent upon the Government of Canada's continued financial commitments.

**Mohawk Council of Kahnawà:ke**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2024*

---

**24. ISC funding reconciliation**

ISC funding as per the statement of operations and accumulated surplus is reconciled as follows:

	<b>2024</b>	2023
<b>Balance per financial statements</b>		
Balance per confirmation	<b>105,043,808</b>	107,282,795
ISC Health funding received for Health and Community Services not included in confirmation	<b>17,568,329</b>	17,154,273
Kahnawà:ke Shakotia'Takehnhas Community Services - Recovery of prior year's deficit	<b>22,633</b>	-
	<b>122,634,770</b>	124,437,068

---

**25. Budget information**

The disclosed budget information has been approved by Council of Chiefs and the Board of Directors of the related entities which form part of the government reporting entity.

**26. Comparative figures**

Certain comparative figures have been reclassified to conform with current year's presentation.



**Mohawk Council of Kahnawà:ke**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2024*

	<i>Land and land improvements</i>	<i>Buildings</i>	<i>Housing</i>	<i>Infrastructure</i>	<i>Vehicles</i>	<i>Firetrucks</i>	<i>Equipment</i>	<i>Computers</i>	<i>2024</i>	<i>2023</i>
<b>Cost</b>										
Balance, beginning of year	7,324,934	64,116,581	10,046,339	87,365,931	10,258,290	2,565,170	7,562,412	3,259,374	192,499,031	181,810,178
Acquisition of tangible capital assets	300,000	1,765,002	5,038,022	1,459,460	4,298,751	30,625	4,536,361	563,408	17,991,629	10,688,853
Balance, end of year	7,624,934	65,881,583	15,084,361	88,825,391	14,557,041	2,595,795	12,098,773	3,822,782	210,490,660	192,499,031
<b>Accumulated amortization</b>										
Balance, beginning of year	73,047	39,046,161	2,952,174	33,390,822	7,577,272	1,539,652	5,668,179	2,952,171	93,199,478	86,257,967
Annual amortization	75,436	2,133,857	309,119	2,732,995	1,222,663	106,763	801,622	278,694	7,661,149	6,941,511
Balance, end of year	148,483	41,180,018	3,261,293	36,123,817	8,799,935	1,646,415	6,469,801	3,230,865	100,860,627	93,199,478
<b>Net book value of tangible capital assets</b>	<b>7,476,451</b>	<b>24,701,565</b>	<b>11,823,068</b>	<b>52,701,574</b>	<b>5,757,106</b>	<b>949,380</b>	<b>5,628,972</b>	<b>591,917</b>	<b>109,630,033</b>	<b>99,299,553</b>
Net book value of tangible capital assets										
	2023									
Net book value of tangible capital assets	7,251,887	25,070,420	7,094,165	53,975,109	2,681,018	1,025,518	1,894,233	307,203	99,299,553	

**Mohawk Council of Kahnawà:ke**  
**Schedule 2 - Schedule of Consolidated Expenses by Object**  
*For the year ended March 31, 2024*

	<i>2024</i> <i>Budget</i>	<i>2024</i>	<i>2023</i>
<b>Consolidated expenses by object</b>			
Advertising and public relations	1,264,940	1,169,947	807,335
Amortization	2,000	7,661,149	6,941,511
Automotive	1,196,542	1,300,302	1,406,748
Bad debts	365,366	423,899	381,933
Bank charges and interest	285,917	237,657	291,509
Covid Support programs	18,000	8,312	77,829
Economic	198,380	429,167	561,821
Education and culture	829,215	4,031,262	4,229,443
Employment and training	1,679,807	1,626,798	1,170,334
Health costs	18,700,793	20,385,984	11,533,553
Honouraria(um)	227,213	184,649	183,411
Infrastructure costs	4,929,331	2,322,207	869,497
Insurance	458,513	440,196	360,989
Interest on long-term debt	96,401	93,154	106,191
Meeting	530,651	347,175	182,272
Office expenses and supplies	3,356,237	2,018,733	2,029,301
Overhead costs and recoveries	5,549,357	158,988	119,251
Pension	560,000	95,024	2,454,666
Post majority, foster and group home	3,040,300	1,554,898	2,349,401
Professional fees	5,198,672	9,612,669	6,855,773
Recovery of expenses	(123,465)	(461,603)	(304,569)
Rent	2,892,932	1,867,404	2,031,528
Repairs and maintenance	3,185,342	2,797,373	2,386,675
Salaries and benefits	72,374,782	65,283,847	62,527,420
Social assistance	6,223,745	6,078,035	5,725,915
Subcontracts	-	158,112	-
Telephone and IT	1,097,187	759,924	566,967
Training	1,772,790	1,150,561	709,620
Travel	1,063,182	1,074,108	852,951
Tuitions and Student Allowances	3,447,821	3,694,743	2,854,344
Uniforms	91,960	68,677	45,445
Utilities	1,608,663	1,387,185	1,458,206
	<b>142,122,574</b>	<b>137,960,536</b>	<b>121,767,270</b>

**Mohawk Council of Kahnawà:ke**  
**Schedule 3 - Consolidated Schedule of Revenue and Expenses**

*For the year ended March 31, 2024*

	<i>Sch</i>	<i>ISC Revenue</i>	<i>Other Revenue</i>	<i>Total Revenues</i>	<i>Total Expenses</i>	<i>Transfers between programs</i>	<i>Schedule Surplus (Deficit)</i>	<i>Prior Year Schedule Surplus (Deficit)</i>
<b>Segment Schedules</b>								
Government Operations	4	36,483,428	63,078,551	99,561,979	58,522,079	(2,710,181)	38,329,719	19,100,568
Economic Development	5	2,066,634	1,101,503	3,168,137	8,859,386	1,324,142	(4,367,107)	505,308
Health and Community Services	6	56,036,243	2,009,577	58,045,820	38,745,998	-	19,299,822	22,792,222
Education	7	25,396,889	6,211,047	31,607,936	27,357,092	-	4,250,844	2,325,912
Fire Services	8	494,098	116,097	610,195	1,509,187	1,129,460	230,468	31,660
Cultural Center	9	62,560	1,830,286	1,892,846	1,587,326	256,579	562,099	314,506
Kariwonoron	10	2,094,918	597,527	2,692,445	1,336,781	-	1,355,664	1,022,149
Ottawa Trust Funds	11	-	43,745	43,745	42,687	-	1,058	31,516
		122,634,770	74,988,333	197,623,103	137,960,536	-	59,662,567	46,123,841

**Mohawk Council of Kahnawà:ke**  
**Government Operations**  
**Schedule 4 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2024*

	<i>2024 Budget</i>	<i>2024</i>	<i>2023</i>
<b>Revenue</b>			
Government funding			
Indigenous Services Canada	28,814,439	36,483,428	48,733,689
Provincial government funding	5,764,231	7,676,238	10,602,065
Federal government funding	4,646,396	8,913,552	4,827,474
	<b>39,225,066</b>	<b>53,073,218</b>	<b>64,163,228</b>
Investment income	6,341,031	6,285,286	3,101,323
Share in equity of government business entities	-	(81,971)	(1,040,152)
Other revenues	2,948,154	8,170,665	5,777,207
User fees	139,812	143,533	142,943
Rental income	1,641,483	1,642,891	1,392,372
Kahnawake Gaming Commission	1,802,167	2,015,295	1,565,456
Registration fees	15,807	144,160	170,700
Poker room	191,213	206,619	178,412
Snack bar	130,000	159,029	144,245
Advertising revenue	24,977	105,620	51,200
Tickets and fines	526,368	505,311	605,092
Royalties	324,105	461,893	426,178
MSI	2,401,077	2,397,267	2,116,412
EGD revenue	14,143,956	22,137,060	14,903,392
First Nations Quebec and Labrador Health and Social Services Commission	-	3,300,951	2,408,560
Repayment of funding	-	(798,192)	52,598
Deferred revenue - prior year	1,279,897	34,665,755	16,744,147
Deferred revenue - current year	(425,367)	(38,809,611)	(34,665,755)
	<b>70,709,746</b>	<b>95,724,779</b>	<b>78,237,558</b>

*Continued on next page*

**Mohawk Council of Kahnawà:ke**  
**Government Operations**  
**Schedule 4 - Consolidated Schedule of Revenue and Expenses and Accumulated Surplus**  
**(Deficit)**

*For the year ended March 31, 2024*

	2024	2023
<i>(Continued from previous page)</i>	<b>70,709,746</b>	<b>95,724,779</b>
		78,237,558
<b>Expenses</b>		
Advertising and public relations	287,773	252,076
Amortization	-	5,092,494
Automotive	1,058,254	1,235,167
Bad debts	365,366	370,957
Bank charges and interest	221,437	223,476
Covid Support programs	18,000	8,312
Health costs	-	18,000
Honouraria(um)	40,850	32,590
Infrastructure costs	4,929,331	2,322,207
Insurance	388,370	285,454
Interest on long-term debt	64,833	72,223
Meeting	359,627	265,195
Office expenses and supplies	1,257,228	1,166,758
Overhead charges and cost recoveries	(123,465)	(461,603)
Overhead costs and recoveries	185,811	225,821
Pension	560,000	95,024
Professional fees	3,427,380	6,066,788
Rent	1,732,468	1,220,496
Repairs and maintenance	1,159,721	1,350,914
Salaries and employee benefits	36,658,793	30,592,867
Social assistance	6,223,745	6,078,035
Subcontracts	-	158,112
Telephone and IT	150,084	125,738
Training	981,185	557,940
Travel	487,076	306,124
Uniforms	76,960	46,117
Utilities	852,038	814,797
	<b>61,362,865</b>	<b>58,522,079</b>
		55,914,652
<b>Surplus before other items</b>	<b>9,346,881</b>	<b>37,202,700</b>
<b>Other income (expense)</b>		
Gain on disposal of capital assets	-	2,200
Foreign exchange	659,600	545,820
Allocations to other community organizations	(10,000)	(2,738,590)
Kahnawà:ke Shakotiiia'Takehnhas Community Services	-	1,374,561
Loss on transfer of debt to Mohawk Council of Kahnawà:ke	-	8,438,443
Gain on transfer of investment to Mohawk Council of Kahnawà:ke	-	(3,785,234)
	<b>649,600</b>	<b>3,837,200</b>
		(615,128)
<b>Surplus before transfers</b>	<b>9,996,481</b>	<b>41,039,900</b>
<b>Transfers between programs</b>	<b>-</b>	<b>(2,710,181)</b>
<b>Surplus</b>	<b>9,996,481</b>	<b>38,329,719</b>
		19,100,568

**Mohawk Council of Kahnawà:ke**  
**Economic Development**  
**Schedule 5 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2024*

	<i>2024</i> <i>Budget</i>	<i>2024</i>	<i>2023</i>
<b>Revenue</b>			
Government funding			
Indigenous Services Canada	968,892	2,066,634	979,280
Provincial government funding	275,500	526,854	-
Federal government funding	1,728,612	444,722	99,884
	<b>2,973,004</b>	<b>3,038,210</b>	1,079,164
Investment income	77,866	235,248	136,711
Share in equity of government business entities	-	-	823,200
Other revenues	348,293	1,295,723	1,106,902
Rental income	840,603	943,352	937,948
First Nations Quebec and Labrador Health and Social Services Commission	-	-	81,114
First Nations Human Resources Development Commission of Quebec	2,168,564	2,562,303	2,050,420
National Aboriginal Capital Corporations	542,762	573,712	354,291
Repayment of funding	-	(126,308)	-
Deferred revenue - prior year	-	724,896	737,468
Deferred revenue - current year	148,230	(2,367,265)	(724,896)
	<b>7,099,322</b>	<b>6,879,871</b>	6,582,322

*Continued on next page*

**Mohawk Council of Kahnawà:ke**  
**Economic Development**  
**Schedule 5 - Consolidated Schedule of Revenue and Expenses and Accumulated Surplus**  
**(Deficit)**

*For the year ended March 31, 2024*

	2024	2023	
<i>(Continued from previous page)</i>	<b>7,099,322</b>	<b>6,879,871</b>	<b>6,582,322</b>
<b>Expenses</b>			
Advertising and public relations	840,149	818,352	508,487
Amortization	-	269,331	292,996
Bad debts	-	38,611	86,250
Bank charges and interest	3,265	(18,431)	40,392
Covid Support programs	-	-	26,533
Economic	198,380	429,167	561,821
Employment and training	1,679,807	1,626,798	1,170,334
Honouraria(um)	76,626	22,097	67,489
Insurance	25,840	20,177	21,538
Interest on long-term debt	31,568	20,931	27,855
Meeting	122,904	48,194	44,756
Office expenses and supplies	416,875	297,256	219,686
Overhead costs and recoveries	(205,477)	(47,933)	(47,314)
Professional fees	513,962	582,695	536,083
Rent	247,566	222,329	209,856
Repairs and maintenance	217,957	180,653	160,562
Salaries and employee benefits	4,326,758	3,804,563	3,399,756
Telephone and IT	145,590	160,242	92,808
Training	116,866	129,710	33,749
Travel	127,189	143,929	243,977
Utilities	311,855	110,715	113,919
	<b>9,197,680</b>	<b>8,859,386</b>	<b>7,811,533</b>
<b>Deficit before other items</b>	<b>(2,098,358)</b>	<b>(1,979,515)</b>	<b>(1,229,211)</b>
<b>Other income (expense)</b>			
Kahnawà:ke Education Centre	148,262	126,336	106,968
Kahnawà:ke Shakotiiia'Takehnhas Community Services	261,114	815,139	179,575
Loss on transfer of debt to Mohawk Council of Kahnawà:ke	-	(8,438,443)	-
Gain on transfer of investment to Mohawk Council of Kahnawà:ke	-	3,785,234	-
	<b>409,376</b>	<b>(3,711,734)</b>	<b>286,543</b>
<b>Deficit before transfers</b>	<b>(1,688,982)</b>	<b>(5,691,249)</b>	<b>(942,668)</b>
<b>Transfers between programs</b>	<b>-</b>	<b>1,324,142</b>	<b>1,447,976</b>
<b>Surplus (deficit)</b>	<b>(1,688,982)</b>	<b>(4,367,107)</b>	<b>505,308</b>

**Mohawk Council of Kahnawà:ke**  
**Health and Community Services**  
**Schedule 6 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2024*

	<i>2024 Budget</i>	<i>2024</i>	<i>2023</i>
<b>Revenue</b>			
Government funding			
Indigenous Services Canada	42,753,867	56,036,243	48,233,655
Federal government funding	228,000	161,924	161,906
	<b>42,981,867</b>	<b>56,198,167</b>	48,395,561
Investment income	400,000	1,293,174	444,295
Other revenues	204,333	272,859	368,909
Rental income	482,451	429,627	473,723
Repayment of funding	-	(307,089)	(169,115)
Deferred revenue - prior year	917,894	2,797,822	3,989,674
Deferred revenue - current year	738,635	(2,638,740)	(2,797,822)
	<b>45,725,180</b>	<b>58,045,820</b>	50,705,225
<b>Expenses</b>			
Advertising and public relations	5,500	62,304	5,262
Amortization	-	530,278	370,098
Automotive	69,604	52,480	33,528
Bad debts	-	1,449	-
Bank charges and interest	26,700	27,353	24,728
Health costs	18,700,793	20,367,984	11,533,553
Honouraria(um)	40,000	41,222	38,858
Insurance	20,453	47,557	39,854
Office expenses and supplies	200,341	176,071	184,690
Overhead costs and recoveries	5,562,706	(61,587)	(60,679)
Post majority, foster and group home	3,040,300	1,554,898	2,349,401
Professional fees	316,200	678,271	154,855
Rent	675,354	271,940	122,593
Repairs and maintenance	1,380,885	676,221	399,787
Salaries and employee benefits	17,442,184	13,429,921	13,605,495
Telephone and IT	349,807	234,627	166,183
Training	257,730	268,497	202,551
Travel	301,276	236,557	130,572
Utilities	151,105	149,955	131,854
	<b>48,540,938</b>	<b>38,745,998</b>	29,433,183
<b>Surplus before other items</b>	<b>(2,815,758)</b>	<b>19,299,822</b>	21,272,042
<b>Other income</b>			
Gain on disposal of portfolio investments	-	-	1,486,930
Gain on disposal of capital assets	-	-	33,250
	-	-	1,520,180
<b>Surplus</b>	<b>(2,815,758)</b>	<b>19,299,822</b>	22,792,222



**Mohawk Council of Kahnawà:ke**  
**Education**  
**Schedule 7 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2024*

	<i>2024 Budget</i>	<i>2024</i>	<i>2023</i>
<b>Revenue</b>			
Government funding			
Indigenous Services Canada	21,009,389	25,396,889	23,898,577
Investment income	-	871,552	448,958
Other revenues	79,609	387,412	385,414
Rental income	33,942	33,942	33,114
Step by Step	334,775	330,000	330,062
First Nations Education Council	197,975	320,538	2,077,989
Repayment of funding	-	(125,475)	(236,095)
Deferred revenue - prior year	-	4,392,428	3,992,670
Deferred revenue - current year	-	(101,445)	(4,392,428)
	<b>21,655,690</b>	<b>31,505,841</b>	<b>26,538,261</b>
<b>Expenses</b>			
Advertising and public relations	25,964	14,076	15,124
Amortization	-	1,574,360	1,318,996
Bad debts	-	12,821	6,789
Bank charges and interest	30,962	1,134	1,525
Education and culture	566,428	3,438,127	3,593,368
Honouraria(um)	7,737	29,944	9,575
Insurance	-	62,007	57,260
Meeting	48,120	31,972	47,007
Office expenses and supplies	1,334,063	254,510	144,454
Overhead costs and recoveries	6,317	-	5,486
Professional fees	862,130	2,232,858	1,725,964
Rent	207,394	122,489	132,248
Repairs and maintenance	339,029	426,951	307,239
Salaries and employee benefits	10,363,182	14,485,443	13,239,263
Telephone and IT	445,756	224,953	157,413
Training	378,259	106,430	94,419
Travel	130,141	360,350	274,045
Tuitions and Student Allowances	3,447,821	3,694,743	2,854,344
Utilities	273,606	283,924	315,896
	<b>18,466,909</b>	<b>27,357,092</b>	<b>24,300,415</b>
<b>Surplus before other items</b>	<b>3,188,781</b>	<b>4,148,749</b>	<b>2,237,846</b>
<b>Other income</b>			
Kahnawà:ke Shakotiiia'Takehnhas Community Services	-	102,095	88,066
<b>Surplus</b>	<b>3,188,781</b>	<b>4,250,844</b>	<b>2,325,912</b>

**Mohawk Council of Kahnawà:ke**  
**Fire Services**  
**Schedule 8 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2024*

	<i>2024 Budget</i>	<i>2024</i>	<i>2023</i>
<b>Revenue</b>			
Government funding Indigenous Services Canada	447,802	494,098	713,444
Investment income	2,000	8,064	3,630
Other revenues	-	12,996	17,001
Deferred revenue - prior year	-	16,351	64,542
Deferred revenue - current year	-	-	(16,351)
	<b>449,802</b>	<b>531,509</b>	<b>782,266</b>
<b>Expenses</b>			
Advertising and public relations	91,990	21,231	49,361
Amortization	-	186,561	177,971
Automotive	68,684	12,655	16,016
Bad debts	-	61	140
Bank charges and interest	3,453	4,008	3,760
Insurance	19,950	22,441	15,146
Meeting	-	1,058	1,754
Office expenses and supplies	69,130	61,174	34,441
Professional fees	14,000	27,487	20,615
Repairs and maintenance	19,750	87,940	259,642
Salaries and employee benefits	1,123,196	939,758	874,809
Telephone and IT	3,450	2,707	5,569
Training	34,750	84,120	26,241
Travel	2,500	15,427	4,262
Uniforms	15,000	22,560	4,590
Utilities	13,059	19,999	18,349
	<b>1,478,912</b>	<b>1,509,187</b>	<b>1,512,666</b>
<b>Deficit before other items</b>	<b>(1,029,110)</b>	<b>(977,678)</b>	<b>(730,400)</b>
<b>Other income (expense)</b>			
Foreign exchange	(350)	(11,088)	2,826
Kahnawà:ke Shakotiiia'Takehnhas Community Services	-	89,774	-
	<b>(350)</b>	<b>78,686</b>	<b>2,826</b>
<b>Deficit before transfers</b>	<b>(1,029,460)</b>	<b>(898,992)</b>	<b>(727,574)</b>
<b>Transfers</b>	<b>-</b>	<b>1,129,460</b>	<b>759,234</b>
<b>Surplus (Deficit)</b>	<b>(1,029,460)</b>	<b>230,468</b>	<b>31,660</b>

**Mohawk Council of Kahnawà:ke**  
**Cultural Center**  
**Schedule 9 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2024*

	<i>2024 Budget</i>	<i>2024</i>	<i>2023</i>
<b>Revenue</b>			
Government funding			
Indigenous Services Canada	-	62,560	100,000
Provincial government funding	-	76,250	-
Federal government funding	114,454	148,844	361,375
	<b>114,454</b>	<b>287,654</b>	<b>461,375</b>
Investment income	-	3,793	2,076
Other revenues	-	307,910	187,364
Repayment of funding	-	(11,552)	-
Deferred revenue - prior year	-	34,791	84,364
Deferred revenue - current year	-	(6,665)	(34,791)
	<b>114,454</b>	<b>615,931</b>	<b>700,388</b>
<b>Expenses</b>			
Advertising and public relations	13,564	1,908	3,547
Amortization	2,000	8,125	5,846
Education and culture	197,787	528,209	561,935
Honouraria(um)	7,000	1,385	2,919
Insurance	2,500	1,192	2,031
Meeting	-	756	765
Office expenses and supplies	40,000	28,390	29,157
Professional fees	40,000	6,195	14,760
Rent	30,000	30,000	30,000
Repairs and maintenance	10,000	18,395	17,655
Salaries and employee benefits	1,293,369	942,391	821,621
Telephone and IT	-	8,659	8,691
Travel	15,000	11,721	16,194
Utilities	-	-	675
	<b>1,651,220</b>	<b>1,587,326</b>	<b>1,515,796</b>
<b>Deficit before other items</b>	<b>(1,536,766)</b>	<b>(971,395)</b>	<b>(815,408)</b>
<b>Other income (expense)</b>			
Kahnawà:ke Shakotiiia'Takehnhas Community Services	1,169,412	1,276,915	729,914
<b>Surplus (deficit) before transfers</b>	<b>(367,354)</b>	<b>305,520</b>	<b>(85,494)</b>
<b>Transfers</b>	<b>-</b>	<b>256,579</b>	<b>400,000</b>
<b>Surplus (Deficit)</b>	<b>(367,354)</b>	<b>562,099</b>	<b>314,506</b>

**Mohawk Council of Kahnawà:ke**  
**Kariwonoron**

**Schedule 10 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2024*

	<i>2024 Budget</i>	<i>2024</i>	<i>2023</i>
<b>Revenue</b>			
Government funding			
Indigenous Services Canada	2,094,918	2,094,918	1,778,423
Federal government funding	-	-	150,278
	<b>2,094,918</b>	<b>2,094,918</b>	1,928,701
Investment income	3,000	86,621	5,079
Other revenues	55,800	85,696	60,449
Step by Step	145,000	252,817	295,774
	<b>2,298,718</b>	<b>2,520,052</b>	2,290,003
<b>Expenses</b>			
Bank charges and interest	100	117	271
Covid Support programs	-	-	40,096
Education and culture	65,000	64,926	74,140
Honouraria(um)	55,000	57,411	42,137
Insurance	1,400	1,368	-
Office expenses and supplies	38,600	34,574	31,122
Professional fees	25,000	18,375	36,973
Rent	150	150	(40)
Repairs and maintenance	58,000	56,299	22,130
Salaries and employee benefits	1,167,300	1,088,904	1,012,446
Telephone and IT	2,500	2,998	1,813
Training	4,000	3,864	2,672
Utilities	7,000	7,795	4,094
	<b>1,424,050</b>	<b>1,336,781</b>	1,267,854
<b>Surplus before other items</b>	<b>874,668</b>	<b>1,183,271</b>	1,022,149
<b>Other income</b>			
Tewatohnhi'saktha	-	4,811	-
Kahnawà:ke Shakotiiia'Takehnhas Community Services	393,518	167,582	-
	<b>393,518</b>	<b>172,393</b>	-
<b>Surplus</b>	<b>1,268,186</b>	<b>1,355,664</b>	1,022,149

**Mohawk Council of Kahnawà:ke**  
**Ottawa Trust Funds**  
**Schedule 11 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2024*

	<b>2024 Budget</b>	<b>2024</b>	<b>2023</b>
<b>Revenue</b>			
Investment income	-	<b>2,064</b>	905
Rental income	-	<b>41,681</b>	41,782
	-	<b>43,745</b>	42,687
<b>Expenses</b>			
Overhead costs and recoveries	-	<b>42,687</b>	11,171
<b>Surplus</b>	-	<b>1,058</b>	31,516