Akwé:kon ne Kahnawakehró:non aionkwátó:kenhse tsi nahò:ten í:wes ne tsóhsera tkarihwínekens



Annual Report to the Community

Vision and Mission Statement

Kahnawa'kehró:non proud to serve Kahnawa'kehró:non. Together we fulfill Kahnawá:ke's needs, embrace its future and strive to exceed expectations.

We Value Our People. We welcome the involvement, commitment and partnership of Kahnawa'kehró:non in producing the greater quality of life for all.

We honor our past and draw from the knowledge of our ancestors to define our future. Respect for our culture and language is the foundation we build on.

We pursue Kahnawá:ke's desire for self-determination and prosperity.

We develop administrative systems, provide infrastructure and deliver services for growth and preservation of Kahnawá;ke ensuring the footprints of today set the path for generations to come.

Table of Contents

Message from the Grand Chief
Message from the Executive Director
Where the Money Goes
Andited Report & Projected Budget
Visions Statment

Message from the Grand Chief

Michael Ahrihrhon Deliste, Jr.

Shé:kon Kahnawà:ke. Another year has come and gone in and around our Community. As in years past, we again are faced with many challenges, some old and some new. We have many issues that will require discussion, debate and direction on. The decisions we make this year will undoubtedly have an impact on the future of Kahnawà:ke and the long-term goals we are reaching for.

The year 2010 kicked-off with the Mohawk Council taking a long, hard look at membership and the law in our community. It was felt that a strategic course of action was necessary to reinvigorate the law, which started with the letters on non-entitlement being delivered to non-Mohawks on our Territory. Although we understood the complexity of the action we took, we felt strongly, unanimously, that it was the first step in addressing concerns in the community regarding membership.

The continuing dialogue and action steps will evolve this fall into the Community Decision Making Process (CDMP) taking on the task of allowing the community's voice to be heard. This is a new process and I am sure will have its growing pains along the way. But make no mistake, it must succeed if we are to continue to develop internally and ensure that the decision of who is in control of our membership rests in the hands of Kahnawà:ke.

Speaking of the CDMP, Kahnawà:ke also mandated through the Justice forums, the direction that our community must have its own Justice Act. This was and is a monumental task, which will be carried out with the help and guidance of several community members. Once a draft has been

prepared, again the process will involve all of Kahnawà:ke to step forward and ensure it is what we are looking for. I believe this to be a founding piece of governance for our future.

Now that a renewed protocol has been signed with Canada and Quebec to be involved at the negotiation table, I expect positive movement on the Seigneury file this year. We have spent the last five years discussing and debating, sometimes to a level of frustration I have never imagined, only to realize we are not much closer to the goal we set. That goal needs to



have some milestones achieved this year. We need to see some concrete proposals brought forward, not only at the negotiation table, but also to you, the community.

The challenges continue to face us and we must be able to ensure that this community is up to the challenge. The areas of jurisdiction that we struggle to solidify must reach some level of certainty. The key to these and others is the continued direction of the community and the ability for your Council to make them reality.

Niawenhkó:wa for your continuing support,

Message from the Executive Director

Alana Goodleaf-Rice

Shé:kon Kahnawakehró:non. Although the Mohawk Council of Kahnawà: Ske, has been faced with numerous challenges throughout the 2009-2010 fiscal year, such as the increased demands for services, fiscal constraints, changes in the global economy and the present environment, we have managed to continue to make progress in achieving our mission to serve Kahnawakehró:non to the best of our abilities.

Unpredictable circumstances such as those encountered during the Chief and Council 2009 elections and the threat of the H1N1 pandemic were taken very seriously, presented challenges that required a concerted effort however manageable and well coordinated.

With the tremendous efforts and persistence of the Electoral Officer, his staff and key staff members of the MCK, we were very pleased to welcome a new council to the MCK for the 2009 – 2012 term of office.

With the countless efforts of the Community's H1N1 pandemic planning committee, the health and social services staff as well as the MCK's Community Protection Unit, Kahnawà:ke was able to manage the situation very well and ensure that the Community well protected.

As you read through this report I hope that you will share our appreciation of the numerous services, programs and activities that are conducted and the management and staff that take pride in providing these services to the community on a daily basis.



aere S Riu

Kahnawakehró:non Proud to Serve Kahnawakehró:non. Together we fulfill Kahnawá:ke's needs, embrace its future and strive to exceed expectations.



SOCIAL ASSISTANCE



One of the largest budgets in the MCK are Social Assistance benefits. Last fiscal year, the average monthly caseload was 591.3.

WATERLINE UPGRADE



Some of Kahnawà:ke's main waterlines were upgraded in three (3) areas; Council Road waterline (\$70,259), River Road waterline (\$67,988) and Whitebean Road waterline (\$26,305). The old cast iron pipes are susceptible to breakages and the diameter is too small for the volume that needs to pass though. With the growing population and the increase in community homes, the need for better water pressure was a priority, which turns the new upgrades into an asset. The old pipes were replaced with wider PVC piping to provide quantity of flow at an increased level of water pressure.

SESAME STREET REHABILITATION



Kahnawà:ke's most popular street on Halloween, Sesame Street, was finally rehabilitated. The road was re-paved after years of Mr. Snuffleufagas walking on it, curbs were put in so that Oscar the Grouch can have some alone time and a waterline upgrade on the entire length of Sesame Street was made in order to ensure Ernie & Bert can always take a bath.

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TIOWERÓ:TON



Managing the entire territory of Tioweró:ton with a small budget is no easy task. When nature upsets the area, there is no funding for emergency repairs. Luckily, other programs step in to assist, like the MCK Capital Unit. Last year, Capital spent \$12,858 additional dollars and sent crews to fix the many roads and bridges which were damaged due to heavy flooding in the territory in a timely manner.

SOLID WASTE



Despite reduction in garbage pick-up services to one day per week and only 4 garbage bags per household, solid waste removal continues to be costly, thanks in large part to materials which can otherwise be composted. Solid Waste removal is based on weight and because food scraps and liquids usually weigh the most, the more in your garbage, the heavier your trash and Kahnawà:ke's trash bill is each year. Composting not only reduces Kahnawà:ke's solid waste, it helps Mother Earth.

EMPLOYEE BENEFITS



One of the MCK Value statements is "We value our people." Not only does the MCK value the people of Kahnawà:ke, we also value our employees by providing employee benefits such as Unemployment Insurance, Parental Leave Insurance, Mohawk Self Insurance, an Employee Assistance Program, Pension and Sun Life Health Insurance, among others. The benefits of working at the MCK make it one of the best places to work. In addition, the MCK spent over \$90,000 on various training and employee development initiatives, including the prestigious John Molson School of Business Certificate Program, which is part of MCK Succession Planning.

We honor our past and draw from the knowledge of our ancestors to define our future. Respect for our culture and language is the foundation we build on.





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MCK SAVINGS



The Annual Report is a way in which the MCK shows the Community where the money went. What we cannot show is how, in addition to spending money, the MCK also saves money. A purchasing agent is maintained to work with all of the large organizations in the Community and find ways to share costs or buy in bulk to save costs. In addition, we often use the expertise of our own staff rather than hire externally. For example, when the MCK wished to create secure staff ID cards, we asked our own employees to produce them rather than spend thousands of dollars externally.

KANIEN'KÉHA & TSI NIIONKWARIHÓ:TEN TSI IONTEWEIEHSTÄHKHWA



Though the MCK Kanien'kéha Training Center was created to teach our language to MCK employees, last fiscal year the Center opened its doors to other organizations and the Community. Staff from other organizations are now taking courses and the Sahanatie Community Fund generously sponsored the Cycle of Ceremonies workshops, which explains the many traditional ceremonies and is open to the entire Community.

EMERGENCY PREPAREDNESS





\$101,192

The H1N1 flu virus proved to be more proof of why we have an Emergency Preparedness Planning department within the Community Protection Unit. EPP worked closely with the Kateri Memorial Hospital to form a Pandemic Committee, which met regularly and ensured Kahnawakehró:non were aware and had the option of protection from the virus.







COMMUNITY DECISION MAKING PROCESS



After much planning, the Community Decision Making Process was officially launched in September 2009 with the proposal for the community to support and develop a Kahnawà:ke-based Justice Act. All legislation in Kahnawà:ke is now proposed, debated and passed using the Process. The budget is administered by the Legislative Coordinating Committee via the Office of the Council of Chiefs.

VISIONING



The Visioning Project was finalized and the final Vision Statement was released to the Community in several formats and can be seen all over town. The Vision Statement is on page 22.

MCK ELECTIONS



Another MCK Election was held in 2009 and for the first time in a long time, a bi-election for one seat was held, which caused the cost of elections to rise as well. Costs for elections every three years includes the Electoral Officer and staff, advertising, holding the event and basic administration.



Andited Report and projected budget for 2010-2011

PROGRAM DESCRIPTION	AUDITED EXPENSES (2009-2010)	PROJECTED BUDGET (2010-2011)
SOCIAL DEVELOPMENT UNIT MOHAWK SELF INSURANCE MEMBERSHIP DEPARTMENT COUNCIL OF ELDERS MEMBERSHIP REVIEW COMMITTEE MEMBERSHIP LAW STUDY SOCIAL ASSISTANCE BASIC NEEDS SOCIAL ASSISTANCE EMPLOYMENT SOCIAL ASSISTANCE SPECIAL NEEDS SOCIAL ASSISTANCE MISCELLANEOUS SOCIAL ASSISTANCE MISCELLANEOUS SOCIAL ASSISTANCE ADMINISTRATION SOCIAL DEVELOPMENT UNIT ADMINISTRATION SEMI-DETACHED HOUSING PROJECT NEW CONSTRUCTION EMERGENCY REPAIR FUND R.R.A.P. MCK HOUSING REPAIRS HOUSING REVIEW HOUSING SUPPORT SUMMER STUDENT - MEMBERSHIP MULTI DWELLING.	\$ 808,111 \$ 268,348 \$ 0 \$ 400 \$ 4,910,568 \$ 77,940 \$ 40,535 \$ 0 \$ 285,346 \$ 299,498 \$ 13,380 \$ 465,239 \$ 0 \$ 171,400 \$ 225,485 \$ 0 \$ 391,861 \$ 3,015 \$ 402,650 \$ 8,363,776	\$ 816,710 \$ 248,197 \$ 15,060 \$ 1,170 \$ 76,083 \$ 5,743,808 \$ 160,000 \$ 61,101 \$ 165,352 \$ 268,640 \$ 312,695 \$ 0 \$ 7,079,154 \$ 134,855 \$ 802,668 \$ 909,046 \$ 50,000 \$ 369,965 \$ 0 \$ 335,295
PUBLIC WORKS UNIT M.C.K. EQUIPMENT TOWN GARAGE BUS RESRVE DAILY TRANSPORTATION MAINTENANCE MANAGEMENT	\$ 575,051 \$ 244,660 \$ 0 \$ 1,125,036 \$ 230,360	\$ 677,987 \$ 273,051 \$ 97,500 \$ 1,169,952 \$ 231,343

PROGRAM DESCRIPTION	AUDITED EXPENSES (2009-2010)	PROJECTED BUDGET (2010-2011)
PUBLIC WORKS UNIT - CONTINUED ROADS IOM MCKT RANSPORT. COMMUNITY BUILDINGS REPAIR TOTAL	\$ 662,454 \$ 1,402,048 \$ 485,715 \$ 202,509 \$ 4,927,833	\$ 821,470 \$ 1,368,120 \$ 565,298 \$ 202,860 \$ 5,407,581
UNCOMMITTED CAP INFRASTRUCTURE & REHABILITATION & T.V. PHASE 2 - SEWAGE TREATMENT EPIC STUDY. CAST IRON PIPE TESTING. CAPITAL ADMINISTRATION RURAL ROADS. WATER TREATMENT PLANT INFRASTRUCTURE EXTENSION WATER INTAKE 2ND LINE STREET LIGHT REPAIR LOT 106 - PHASE II. RURAL ROAD SEMI URBAN. RIVER ROAD - DRY HYDRANT ARENA PLANT UPGRADE SEWAGE LIFT STATION #2 REMEDIAL MEASURES TIOWEROTON BRIDGE & ROAD WORK SESAME STREET AREA COUNCIL ROAD WATERLINE UPGRADE RIVER ROAD WATERLINE UPGRADE RIVER ROAD WATERLINE UPGRADE	\$ 0 \$ 3,396 \$ 4,757 \$ 92,833 \$ 15,275 \$ 281,680 \$ 28,337 \$ 49,127 \$ 106,193 \$ 33,947 \$ 32 \$ 28,635 \$ 23,265 \$ 5,434 \$ (14,573) \$ 1,383 \$ 223,653 \$ 12,858 \$ 257,022 \$ 70,259 \$ 67,988 \$ 26,305	\$ 104,900 \$ 20,000 \$ 80,000 \$ 20,000 \$ 228,253 \$ 65,000 \$ 0 \$ 86,000 \$ 0 \$ 150,000 \$ 0 \$ 150,000 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0

PROGRAM DESCRIPTION	AUDITED EXPENSES (2009-2010)	PROJECTED BUDGET (2010-2011)
CAPITAL UNIT - CONTINUED PLANS & SPECS. RURAL CREEKS REHABILITATION. EXTERNAL ENGINEERING EASTEND WATER LOOPING PHASE 1 OMH WATERFLOW. WOLF'S DEN AREA. ARENA WASHROOM SOCCER FEILD RURAL W & S SYSTEM MAINTENANCE. BUS CANOPY KATERI ISLAND WALKING BRIDGE	\$ 89,408 \$ 18,867 \$ 9,812 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0	\$ 60,000 \$ 0 \$ 0 \$ 668,000 \$ 745,000 \$ 1,180,000 \$ 17,000 \$ 20,000 \$ 20,000 \$ 35,000
TOTAL LANDS UNIT INTERIM DIRECTOR - DEBBIE MORRIS	\$ 1,435,893	\$ 3,684,653
TIOWERÓ:TON PROGRAM ENVIRONMENT OFFICE PRIORITY ANALYSIS SPECIES AT RISK HABITAT PROTECTION LANDFILL RECYCLING KHANATA HEALTHY HOUSE LEAFHOLLOW SITE DUMPSITE STUDIES SOLID WASTE LAND MANAGEMENT RLAP LAND DIRECTORATE POLICY DEVELOPMENT	\$ 238,256 \$ 211,029 \$ 0 \$ 42 \$ 9,627 \$ 124,975 \$ 442,107 \$ 0 \$ 27,417 \$ 119,746 \$ 441,632 \$ 273,844 \$ 71,770 \$ 188,239 \$ 65,267	\$ 292,829 \$ 235,584 \$ 15,241 \$ 42 \$ 2,483 \$ 124,190 \$ 421,314 \$ 10,000 \$ 7,269 \$ 63,735 \$ 463,494 \$ 368,385 \$ 57,447 \$ 298,712 \$ 0
TOTAL	2,213,951	2,360,725

PROGRAM DESCRIPTION	AUDITED EXPENSES (2009-2010)	PROJECTED BUDGET (2010-2011)
FINANCE & ADMINISTRATION ASSOCIATE EXECUTIVE DIRECTOR - RYAN RICE INFORMATION SYSTEMS. LIBRARY BUILDING REPAIRS MCK PROPERTY LIBRARY ACCOUNTING DEPARTMENT. OFFICE MANAGEMENT MCK GENERAL FUND EMPLOYEE BENEFITS EMPLOYEE BENEFITS TOTAL REWARDS. ARCHIVES. ADMINISTRATION EMPLOYEE DEVELOPMENT EMPLOYEE TRAINING EMPLOYEE TRAINING EMPLOYEE DEVELOPMENT. HUMAN RESOURCES DEPT. HRIS NEW OFFICE SPACE - BUILDING ADDITION	\$ 648,068 \$ 52,209 \$ 261,214 \$ 5,587 \$ 828,204 \$ 205,777 \$ 733,027 \$ 3,262,080 \$ 213,090 \$ 0 \$ 116,568 \$ 145,545 \$ 32,444 \$ 34,365 \$ 24,781 \$ 640,067 \$ 0 \$ 50,000 \$ 7,253,026	\$ 604,316 \$ 0 \$ 393,364 \$ 0 \$ 808,922 \$ 177,684 \$ 146,040 \$ 1,238,590 \$ 0 \$ 43,636 \$ 130,322 \$ 144,945 \$ 1,572 \$ 67,000 \$ 4,866 \$ 637,012 \$ 54,000 \$ 0
EXECUTIVE DIRECTOR'S OFFICE LEGAL SERVICES TREASURY PROJECT. COMMUNITY PLANNING. PLANNING & DEVELOP. KANIENKEHA TRAINING. FYOP SOFTWARE DEVELOPMENT. PR/ COMMUNICATIONS.	\$ 659,657 \$ 0 \$ 0 \$ 3,623 \$ 145,472 \$ 120 \$ 369,213	\$ 728,529 \$ 50,000 \$ 132,061 \$ 21,756 \$ 137,673 \$ 12,600 \$ 411,110

PROGRAM DESCRIPTION	AUDITED EXPENSES (2009-2010)	PROJECTED BUDGET (2010-2011)
EXECUTIVE DIRECTOR'S OFFICE - CONTINUED FAO COMMITTEE. EXEC. DIR. OFFICE. PURCHASING AGENT. QUALITY ASSURANCE DEPARTMENT E.D. COMMITTEE ELDERLY SNOW REMOVAL SUMMER STUDENT - COMMINICATIONS. TOTAL	\$ 18,142 \$ 723,286 \$ 81,820 \$ 176,517 \$ 6,693 \$ 2,599 \$ 4,490 \$ 2,191,632	\$ 40,000 \$ 719,746 \$ 82,000 \$ 258,018 \$ 26,003 \$ 32,473 \$ 0 \$ 2,651,969
JUSTICE SERVICES ABC COURT PROGRAM. GAMING COMMISSION OFFICE GAMING COMMISSION - LICENCE & FEES PEACEKEEPERS PEACEKEEPER ASSESMENT. POLICE SERVICES BOARD. JUSTICE COMMITTEE. RESTORATIVE JUSTICE YOUTH JUSTICE TOTAL	\$ 32,759 \$ 272,818 \$ 1,209,424 \$ 213,599 \$ 3,568,041 \$ 0 \$ 66,255 \$ 105,422 \$ 119,129 \$ 5,563 \$ 5,593,010	\$ 41,110 \$ 371,368 \$ 976,462 \$ 281,692 \$ 4,436,177 \$ 822,612 \$ 138,396 \$ 156,940 \$ 109,141 \$ 7,001 \$ 7,340,899
COMMUNTY PROTECTION UNIT DIRECTOR - TERRI DIABO SR. HEALTH & SAFTETY PROGRAM MERCIER BRIDGE SAFETY INSPECTOR EMERGENCY PREPAREDNESS	\$ 136,774 \$ 58,053 \$ 101,192	\$ 162,995 \$ 0 \$ 77,793

PROGRAM DESCRIPTION	AUDITED EXPENSES (2009-2010)	PROJECTED BUDGET (2010-2011)
COMMUNITY PROTECTION UNIT COMMUNITY PROTECTION UNIT CROSSING GUARD ANIMAL PROTECTION CONSERVATION TOTAL	\$ 168,522 \$ 21,276 \$ 115,254 \$ 601,071	\$ 174,769 \$ 0 \$ 102,399 \$ 517,956
SPORTS & RECREATION UNIT SPORTS COMPLEX. SNACK BAR. RECREATION TRANSFERS. RECREATION UNIT ADMINISTRATION. PARKS & FIELDS. SUMER STUDENT - RECREATION TOTAL	\$ 680,829 \$ 0 \$ 284,599 \$ 442,132 \$ 0 \$ 2,449 \$ 1,410,009	\$ 494,417 \$ 149,403 \$ 200,000 \$ 437,018 \$ 44,881 \$ 0 \$ 1,325,719
ADVISORY SEVICES ILCC. SSSL. NATION BUILDING. VISIONING PROJECT. O.C.C. OPERATIONS TOTAL	\$ 66,103 \$ 374,629 \$ 17,164 \$ 38,268 \$ 1,047,079 \$ 1,543,243	\$ 80,314 \$ 665,689 \$ 62,720 \$ 24,848 \$ 1,317,173 \$ 2,150,744

PROGRAM DESCRIPTION	AUDITED EXPENSES (2009-2010)	PROJECTED BUDGET (2010-2011)
OFFICE OF THE COUNCIL OF CHIEFS (OCC) ACTION PLAN ON CONSULTATION. MCK ELECTIONS. COUNCIL SECTRETARIANT. TOTAL ADD DEFERRED REVENUE*	\$ 14,990 \$ 32,532 \$ 1,237,790 \$ 1,285,312 \$ 10,681,667	\$ 3,950 \$ 0 \$ 1,155,970 \$ 1,159,920 \$
TOTAL MCK BUDGET BALANCE	\$ 47,500,423	\$ 48,602,235
* DEFERRED REVENUE ACCOUNTS FOR ANY WORK AND/OR PROJECT THAT WAS STILL IN PROGRESS AT FISCAL YEAR END MARCH 31, 2010, WHICH WAS CARRIED INTO THE NEXT YEAR. THE TOTAL DEFERRED REVENUE OF \$10,681,667 CONSISTED OF THE FOLLOWING: COMMUNITY HOUSING INITIATIAVES \$7,218,287; CAPITAL PROJECTS \$1,174,517; OPERATIONS & MAINTENANCE \$1,035,373; PEACEKEEPERS \$1,253,490. IF YOU WOULD LIKE TO REVIEW THE 2009/2010 AUDIT, PLEASE CONTACT ERICA DELISLE, COORDINATOR OF FINANCIAL SERVICES. AT (450) 632-7500.		

Shared Vision Statemeent

Shared Vision statement

In 2029, Kahnawa kehrikmon know, understand and live our roles and responsibilities as Onkyvehôncwe. Onkyvehôncwelnéha (Kanien kéha) is the main language of communication in the home and community. Through our language and the daily practice of our culture we promote our strong collective identity. Kaianere kowwa, with its teachings of Skénmen. Ka'satsténhsera and Ka'nikynhitrio, is our guiding principle.

Kahmawakke is a socially, politically and spiritually unified community. All Kahmawa Kehrómon respectfully co-exist harmoniously and peacefully in a clean and safe environment. We are a community of close-knit families maintaining our connection with each other, where elders are admired, treasured and called upon; where children are safe, provided guidance and loved. We are well on the path to healthy mind, body and spirit. We live and teach our spirituality through our ceremonies and festivals as a way of elevating our spirit.

> Rohnawicke is an independent self-governing community in control of our opportunities. All people are treated equally. The people are the government and have a voice in the direction of the future. We are an economically self-sufficient community with an expanded land base, where individuals are provided opportunities and encouraged to succeed. All Rahnawa Rehrónom are well- and fully-educated in mainstream and Onkwelvinswephilosophies, confident in who we are.

We live in respectful co-existence with the peoples of the world and Mosher Earth.

We protect and defend our determination and territory with decisions based

on our principles. We are proud and confident about our future.

Presented by the Visioning Commutae 2009 12 07

Skátne Sonkwarkwaronkowskow Sakwarká: nekr Esi Naiohtónhake ne Kahnawa:ke

African 2029 shenichrentatis, algorishm ne Ajdrimana Yghrimon lonkyatterlentare tilmin leftsien til lonkjan tilkonfratlenta i til nahoten lonkyatterlinationni, den til nilonkyattiheten til lonkyattiheten til lonkyattiheten. Ha melafi til tenatatiktori. Ajorien kefta lonkyattiheten til lonkyattorishten tilmin ne kantatiktohom. Til kelenkyattiheten ne onkyatterinat, tilmin tenataterishta til nilonkyattiheten, ha nitotesav entonkyatti habnishtake tilmin tematatishtarishta til nilonkyattiheten. At lonkyattiheten tilmin tenatatishtarishta til nilonkyattiheten konkyattiheten konkyattiheten tilmin tilmin ne Raintarish

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Lethirihuskyveniénstha ne Lonkhi nisoteha Tsi Lonhousteise. Jeshirihuskyveniénstha omi akyvéskyn ne onkyvéskhov a ne skýtne tenomáken sit nisou tsi jonhousteise. Entervaninístate ne Onkystnakyváksem, táron ú l tsi nitervanomátomálomálomátomátom emulistum ne thérem is tenkyráhustén-ta'ne. Tenundrie tárom tiótkyn eldentum is tetervaktorose.

Jakonski neky Tri Naishtinhaky na Kahnani ky 2009 12 07

Special thanks...

for submissisions, editing, proofreading and photos.

SONDRA CROSS

ERICA DELISLE

MICHAEL DELISLE JR.

GENE DIABO

NELVA DIABO

ALANA GOODLEAF-RICE

CHERA LAHACHE

PATRICK NG

NEIL MCCOMBER

JUSTUS POLSON-LAHACHE

THOMAS SKY

JOANNE SKY

DWAINE WHITE

Migwentiko:wa Katugwakehro:non...

P.O. Box 720, Kahnawà:ke Mohawk Territory, JOL 1B0

TELEPHONE: (450) 632-7500 Fax: (450) 638-5958

Web: www.kahnawake.com

