

ANNUAL REPORT TO THE COMMUNITY

2016 • 2017



Akwé:kon ne Kahnawa'kehró:non aionkwató:kenshse
tsi nahò:ten í:wes ne tsóhsera tkarihwínekens

OUR VISION, MISSION AND VALUE

VISION

THE MOHAWK COUNCIL OF KAHNAWÀ:KE SUPPORTS THE COMMUNITY'S VISION BY PARTNERING WITH KAHNAWÀ:KE FOR A STRONG KANIEN'KEHÁ:KA IDENTITY AND PROSPEROUS COMMUNITY.

MISSION

IT IS OUR MISSION TO PROTECT KAHNAWÀ:KE'S INTERESTS, BUILD RESOURCES, PROVIDE QUALITY SERVICES AND GOVERN OUR AFFAIRS.

VALUES

- RESPECT FOR LAND, COMMUNITY AND WORK PLACE
- ACCOUNTABILITY AND TRANSPARENCY
- PRESERVATION OF LANGUAGE AND CULTURE
- INTEGRITY AND PROFESSIONALISM
- COMMITMENT, INNOVATION AND RESOURCEFULNESS THAT STRIVES FOR PROSPERITY
- COLLABORATION AND EFFECTIVE COMMUNICATIONS
- STABILITY AND VIABILITY OF THE ORGANIZATION
- QUALITY SERVICE DELIVERY FOR COLLECTIVE BENEFIT
- VISIONARY DECISION-MAKING FOR GENERATIONS TO COME

THE VISION, MISSION AND VALUES ARE CORE FUNDAMENTAL DRIVING FORCES THAT WILL GUIDE THE ORGANIZATION IN THE DIRECTION IT IS HEADING OVER THE NEXT FIVE YEARS.

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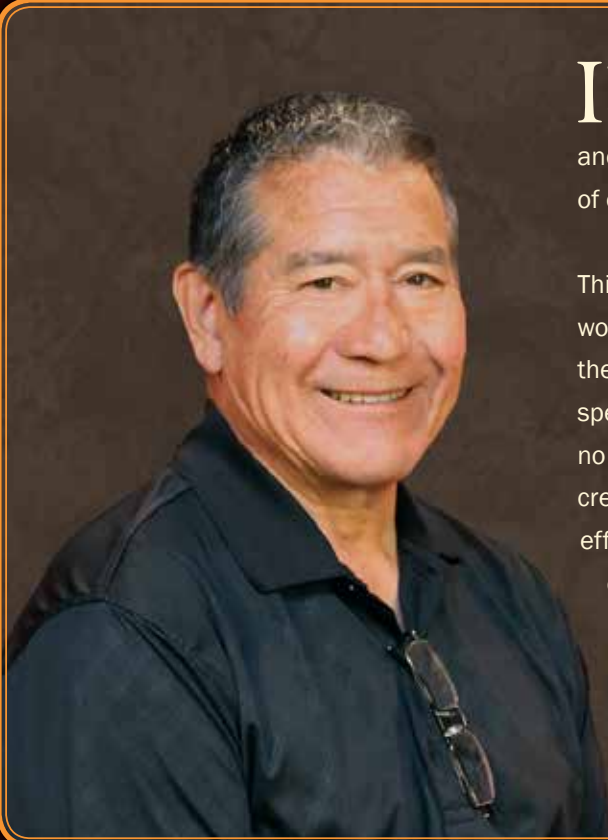
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JOSEPH TOKWIRO NORTON

GRAND CHIEF



It is my honor and pleasure to say a few words to reflect on the year that has passed and, more importantly, to speak of the future of our community.

This year's annual report indicates that the work done to address budgetary issues during the past few years has paid dividends, so to speak. Budgets have stabilized with little or no loss of services to the community. Other creative solutions have been instituted. In effect, the MCK has become leaner and more efficient, with staff and management doing more with less.

"... the MCK has become leaner and more efficient, with staff and management doing more with less."

From a political standpoint, this has been an extremely busy time in our history. As we move forward in addressing our community's issues, we are increasingly aware that the best way forward is through internal reconciliation and unification. While the federal government has made efforts towards reconciliation with First Nations, it highlights the fact that we also need to improve how we work together in our own community in order for us to be a ready counterpart. External governments are

increasingly indicating that they are willing to engage in improving relations with First Nations and in order for Kahnawà:ke to advance toward this kind of relationship, we have to put aside labels and build bridges of reconciliation between the Mohawk Council of Kahnawà:ke and the Traditional bodies. It is time for us to get our community, our house, in order so we can deal properly with external governments from a unified position. This must be done for the benefit of our community as a whole. This is something that is well overdue.

On a positive note, I am of the belief that most Kahnawa'kehró:non realize that this has to happen and support such efforts. It is interesting to note that Jody Wilson-Raybould, the federal Minister of Justice and herself an Indigenous person, stated at the most recent Assembly of First Nation annual general assembly that she believed the end of the 'band council system' could be over within ten years – so we have work to do to ensure that we remain leaders in this

regard and not followers. It's been 38 years since the Community directed and 17 years since the MCK reaffirmed support for, a return to Traditional Government. So what are we waiting for?

“It's been 38 years since the Community directed, and 17 years since the MCK reaffirmed support for, a return to Traditional Government. So what are we waiting for?”

I am confident that those who read these words will take them to heart, as they are more than just words on paper. They come from my heart. And my heart remains where it has for my entire life: right here in Kahnawà:ke.

Niá:wen,



For the past several years, MCK Operations have been incredibly frugal with its spending, trying to do more with less for the Community. For the first time in many years, the MCK is looking forward to a projected breakeven for the 2017-2018 fiscal year. Appropriated reserves have increased due to the sale of Continent 8 and the MCK is now in a position to invest in the social economy of Kahnawà:ke .

Coming soon will be a Socio Economic Fund, which will begin with a \$3 million allocation, thanks to the difference in US exchange on the Continent 8 sale. The Socio Economic Fund will not be used for typical donations. Rather, the intention is to fund initiatives that will be considered investments into Kahnawà:ke’s social economy where the collective shall benefit.

Another major accomplishment for the MCK this past fiscal year was the development of a new 5 Year Strategic Plan that came off

the heels of Organizational Restructuring, which was finalized in 2016. The 5 Year Strategic Plan has identified 40 major files to be accomplished between now and 2022. These action steps support the 4 main pillars:

Protect (Rights, Jurisdiction, Land, Environment, Language, Culture, Health, Safety)

Build (Economy, Capacity Development, Continuous Improvement)

Support (Quality Services, Community Engagement, Client Based Services)

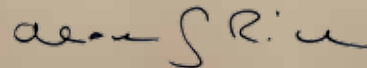
Govern (Operations, Collaboration, Prioritization, Transparency, Structure, Forward Thinking, Financial Control)

ALANA GOODLEAF-RICE
EXECUTIVE DIRECTOR

Finally, the concept of 'Clan Culture' has evolved from an internal organizational collaboration to a broader Community wide effort with the launching of the Collective Impact Initiative. This initiative will result in many action steps that will assist the Community in moving forward to improve the Quality of Life for Kahnawa'kehró:non.

Overall, the MCK now has a better financial outlook as well as a long term plan and vision to get there. I am very pleased with the direction and look forward to seeing major results.

Niá:wen,



SALE OF SHARES IN CONTINENT 8

The MCK and Tewatohnni'saktha sold their shares in Continent 8 this past fiscal year. The transaction generated \$35 million (USD), where \$25 million USD was paid up front, with a further \$8 million to be received over the next five years. An additional \$2 million USD will be paid over the following five years, along with the accumulated interest. Overall, since C8 was launched, this investment has brought \$100 million CDN of value into the community.

\$35 MILLION

MOHAWK ONLINE REVENUE

Mohawk Online is a company created by the MCK with the purpose of operating the online gaming site Sports Interaction. This year, Mohawk Online reported their first fiscal year results, which surpassed their initial projections with a net income of \$2 million CDN. Mohawk Online is a Socio-Economic initiative. The revenue generated by Mohawk Online is invested back into the community to help create a better future for the people of Kahnawake. More specifically, dollars are allocated for under funded socio-economic purposes that may not have a consistent or sufficient funding source. Dividends from Mohawk Online effectively replace dividends the community used to receive from its shares in Continent 8.

\$2 MILLION



NEW RECYCLING BINS

This March 2017, each Kahnawa'kehró:non household received a new 360 liter recycling bin. The new bins are part of the new collection system the Waste Management Department has incorporated, which utilizes a recycling truck with an automated arm. Overall, the new infrastructure cost \$226,700 to implement.

\$226,700



KAHNAWÀ:KE SPORTS COMPLEX RENOVATIONS

This past fiscal year, the Kahnawake Sports Complex announced major renovations, which will total \$419,385 over two years. The first phase of the renovations occurred this past fiscal year and will cost \$249,585. Of this amount, \$156,664 was provided by Canada Economic Development, while the additional \$92,921 was covered by the MCK using previous revenues. The renovation project includes: replacement of the ice system, plumbing, seating areas, indoor painting, exterior lighting, repaving of the parking lot, replacement of the Zamboni, and installation of air conditioning for the restaurant area.

\$249,585



TEKAKWITHA ISLAND AND BIKE PATH IMPROVEMENTS

The garden on Tekakwitha Island has been expanded costing \$9,344 to provide greater biodiversity and a habitat for pollinators, which is already composed of wildflowers and various tree types. Additionally, new signs have been added along the bike paths costing \$5,900 to educate and build awareness, allowing for eco-walks by local schools, youth groups, camps and tourists.

\$15,244

TIOWERÓ:TON PAYMENT ISSUE

The Mohawk Council of Kahnawà:ke has taken legal action against the Mohawk Council of Kanehsatá:ke in respect to \$1,311,851 million in unpaid fees for their portion of the maintenance and administration costs of the Territory. The case is more about the protection of the land and rights. As of this writing, the case has gone to mediation.

\$1,311,851



SPLASH PAD OUTDOOR RECREATION PARK

The \$250,000 project includes an outdoor water park, basketball court, and lacrosse rebound-wall. The total amount was generously donated by Lee Thompson and Family on behalf of Thompson Distillery, Mohawk Online, Onkwata'karitáhtshera, Tewateiáhsata'karí:tat, and Kennikaienta:a Cross & Family on behalf of Dynamic Fitness.

\$250,000 (DONATED)



LANDS

The Reserve Lands and Environment Management Program (RLEMP) provided the Lands Unit with \$285,452 of which \$146,564 was spent to acquire more specialized training, purchase modern equipment and provide more opportunities to commence land related studies & reports that expand services and deliver more effective policies.

\$146,564



LAND USE PLANNING

The Lands Unit of the Mohawk Council of Kahnawà:ke is currently conducting a 30 week campaign to solve issues related to land in Kahnawà:ke. The project included focus groups, meetings, surveys, and workshops. This will provide important feedback in resolving land related issues. The themes include: Certificates of Possession, Lack of Land, Land Ownership, Tioweró:ton, Land Preservation, Common Lands vs. Private Lands, Contaminated Sites, Zoning, Land Access, and Future Burial Sites. This is related to the RLEMP funding on page 11.

LEGISLATIVE COORDINATING COMMISSION

This past fiscal year, the Kahnawà:ke Legislative Coordinating Commission came to an agreement on five (5) new sections of the Kahnawà:ke Membership Law. Furthermore, Keisha Goodleaf was chosen as the new Drafting Team Community Representative (replaced Arlene Jacobs, who stepped down after being elected to Council), along with Jeremiah Johnson and Ramona Decaire as the two other Community Representatives.



LAND USE PLANNING

Ontionhóntsa, Ohén:ton la'tetewaká:nerak
Our Land, Their Future



Consensus reached on final sections of Kahnawake Membership Law

For immediate release

(Kahnawake – 26, Kenténha/October 2016) The Kahnawà:ke Legislative Coordinating Commission (KLCC) wishes to inform the community that consensus was reached on the final five (5) sections of the proposed amendments to the Kahnawà:ke Membership Law. By completing the agenda, the First Hearing phase of the Community Decision Making Process has reached a provisional conclusion.

Since a proposed law on residency will be brought forth for consideration, it was earlier

KANAWAKI GOLF CLUB

The Kanawaki Lease reaches the renewal point in 2021, which includes a 25 year extension to 2046. The Mohawk Council of Kahnawà:ke wanted to ensure landholders and Community members were well informed on the file. Those impacted by this were given the history of the lease. Through this process a website and documentary were created, along with a consultation process and several special Community meetings to connect landholders and Community members.



WATER AND SEWAGE (IOM)



\$1,302,497 goes toward the water and sewage. The annual \$59 fee only offsets this cost by approximately \$134,317.

\$1,302,497

RECYCLING



The new recycling system has brought down the projected recycling budget by \$150,157 from last fiscal year. The projected budget is \$267,530

\$417,687

PEACEKEEPERS IMPOUND YARD



\$19,645

ROAD MAINTENANCE



\$32,784

RECREATION BAY



\$75,000

TOWERÓ:TON BRIDGE & ROAD REPAIRS



\$14,095

COMMUNITY ORGANIZATIONS
FUEL DEPOT



\$201,230

207 CREEK REHAB



\$9,594

INDIAN WAY SCHOOL ROAD UPGRADE



\$91,420

ANIMAL PROTECTION



\$195,873

AUDITED REPORT

AND PROJECTED BUDGET FOR 2017 • 2018

PROGRAM DESCRIPTION	AUDITED EXPENSES (2016-2017)	PROJECTED BUDGET (2017-2018)
CLIENT BASED SERVICES - ALEXIS SHACKLETON, DIRECTOR		
MEMBERSHIP ADMINISTRATION	\$ 206,378	\$ 225,245
SOCIAL ASSISTANCE - BASIC NEEDS	\$ 6,472,691	\$ 6,619,871
SOCIAL ASSISTANCE - EMPLOYMENT.....	\$ 86,455	\$ 92,880
SOCIAL ASSISTANCE - SPECIAL NEEDS	\$ 40,395	\$ 42,024
SOCIAL ASSISTANCE - ENHANCED SERVICE DELIVERY.....	\$ 19,297	\$ 0
SOCIAL ASSISTANCE - MISCELLANEOUS.....	\$ 92,572	\$ 80,000
SOCIAL ASSISTANCE - POST SECONDARY SUBSIDY.....	\$ 2,492	\$ 5,556
SOCIAL ASSISTANCE - SA DISABILITY SUBSIDY	\$ 1,200	\$ 3,600
SOCIAL ASSISTANCE - ADMINISTRATION.....	\$ 273,798	\$ 265,645
SOCIAL DEVELOPMENT UNIT.....	\$ 325,676	\$ 332,977
RECREATION TRANSFERS	\$ 317,338	\$ 336,520
SECTION 95 SOCIAL HOUSING FACILITY PROJECT 3	\$ 26,704	\$ 15,984
SECTION 95 SOCIAL HOUSING FACILITY PROJECT 2.....	\$ 69,399	\$ 14,336
SOCIAL HOUSING FACILITY	\$ 21,270	\$ 16,784
HOPE HOME OWNERSHIP PROGRAM	\$ 1,577	\$ 7,736
MCK RTE SEMI-DETACHED HOUSING	\$ 972	\$ 8,436
COMMUNITY HOUSING NEW CONSTRUCTION.....	\$ 393,400	\$ 1,477,755
COMMUNITY HOUSING RENOVATIONS (RRAP)	\$ 775,066	\$ 355,449
HOUSING REPAIRS.....	\$ 24	\$ 228,233
HOUSING MANAGEMENT AND SUPPORT	\$ 353,486	\$ 355,653
ELDERLY AND DISABLED SNOW REMOVAL PROGRAM	\$ 18,648	\$ 23,631
MULTI DWELLING	\$ 90,502	\$ 185,495
HOUSING RENOVATIONS & ADDITIONS.....	\$ 69,977	\$ 203,000
HOUSING ASSET LIFECYCLE MTN PLANNING.....	\$ 0	\$ 11,500
HOUSING RENTAL BOARD & POLICY ENHANCEMENT	\$ 0	\$ 92,411
HOUSING COMPREHENSIVE COMMUNITY PLANNING PROTOCOLS.....	\$ 0	\$ 23,000
HOUSING STOCK & PROPERTY MGNT SOFTWARE	\$ 0	\$ 37,513
HOUSING AUTHORITY STANDALONE	\$ 0	\$ 115,000
TOTAL	\$ 9,659,317	\$ 11,176,233

PROGRAM DESCRIPTION

AUDITED EXPENSES
(2016-2017)

PROJECTED BUDGET
(2017-2018)

PUBLIC WORKS UNIT - BRENDAN MONTOUR, DIRECTOR

MCK EQUIPMENT	\$ 60,960	\$ 622,683
TOWN GARAGE	\$ 161,199	\$ 247,792
SCHOOL BUS RESERVE	\$ 0	\$ 206,000
SOLID WASTE MANAGEMENT - ENVIRONMENT	\$ 24,632	\$ 0
REDEVANCE - WASTE MANAGEMENT	\$ 12,783	\$ 248,940
RECYCLING	\$ 417,687	\$ 267,530
SOLID WASTE MANAGEMENT - INFRASTRUCTURE	\$ 235,851	\$ 0
SCHOOL BUS DAILY TRANSPORTATION	\$ 1,105,205	\$ 1,108,573
MAINTENANCE MANAGEMENT	\$ 152,300	\$ 154,461
ROADS	\$ 794,555	\$ 785,487
IOM	\$ 1,302,497	\$ 1,352,099
SOLID WASTE	\$ 443,722	\$ 462,863
MCK TRANSPORT	\$ 689,328	\$ 718,138
COMMUNITY BUILDING REPAIRS	\$ 195,227	\$ 219,739

TOTAL

\$ 5,595,946

\$ 6,394,305

CAPITAL UNIT - THOMAS SKY, DIRECTOR

UNCOMMITTED CAPITAL	\$ 0	\$ 100,000
EPIC STUDY	\$ 45,439	\$ 75,000
WATERFLOW NETWORK	\$ 0	\$ 300,000
EVELYN'S AREA	\$ 0	\$ 960,000
CAPITAL ADMINISTRATION	\$ 198,355	\$ 199,390
PENTECOSTAL CHURCH AREA	\$ 0	\$ 1,500,000
RURAL ROADS	\$ 32,784	\$ 50,000
207 CULVERT REPLACEMENT	\$ 49,482	\$ 2,200,000
INFRASTRUCTURE EXTENSION	\$ (1)	\$ 96,000
SEWAGE TREATMENT PLANT	\$ 455,709	\$ 0
LOT 106 - PHASE II	\$ 7,615	\$ 0

PROGRAM DESCRIPTION

AUDITED EXPENSES
(2016-2017)

PROJECTED BUDGET
(2017-2018)

RURAL ROADS SEMI-URBAN UPGRADE	\$ 0	\$ 165,000
REMEDIAL MEASURES	\$ 0	\$ 170,000
INDIAN WAY SCHOOL ROAD UPGRADE	\$ 91,420	\$ 0
PLANS AND SPECS	\$ 103,428	\$ 80,000
SECTION 95 HOUSING	\$ (2)	\$ 1,002,000
OMH PRESSURE SEWERLINE	\$ 0	\$ 110,000
CREEK REHAB	\$ 9,594	\$ 20,000
RECREATION PATH	\$ 0	\$ 110,000
STEP BY STEP ROOF REPAIRS	\$ 0	\$ 220,000
BLUECOLLAR PARK	\$ 0	\$ 200,000
EXTERNAL ENGINEERING	\$ 70,291	\$ 0
TOTAL	\$ 1,064,114	\$ 7,557,390

LANDS UNIT - MELANIE GILBERT, DIRECTOR

TOWERÓ:TON	\$ 245,767	\$ 250,012
ENVIRONMENT	\$ 103,579	\$ 179,627
SPECIES AT RISK ASSESSMENT	\$ 50,754	\$ 0
EMERALD ASH BORDER	\$ 24,315	\$ 0
CONTAMINATION SITES - OPTION ANALYSIS	\$ 9,821	\$ 0
DUMP SITE CLASSIFICATION	\$ 21,945	\$ 0
RECREATION BAY - DETAILED DESIGN	\$ 75,000	\$ 75,000
LAND MANAGEMENT	\$ 206,693	\$ 213,441
RLEMP	\$ 146,564	\$ 282,089
LAND DIRECTORATE	\$ 216,905	\$ 202,161
LAND USE PLANNING	\$ 147,295	\$ 120,636
TOWERÓ:TON ROAD & BRIDGE REPAIR	\$ 14,095	\$ 15,000
TOTAL	\$ 1,262,733	\$ 1,337,966

PROGRAM DESCRIPTION

AUDITED EXPENSES
(2016-2017)

PROJECTED BUDGET
(2017-2018)

FINANCE & ADMINISTRATION DIVISION - PAUL RICE, EXECUTIVE FINANCIAL OFFICER

MCK PROPERTY	\$ 453,393	\$ 650,444
ACCOUNTING DEPT	\$ 409,587	\$ 404,544
OFFICE ADMINISTRATION	\$ 316,732	\$ 333,225
MCK GENERAL FUND	\$ 614,905	\$ (8,453,877)
EMPLOYEE BENEFITS - PENSION	\$ 2,124,120	\$ 2,315,060
EMPLOYEE BENEFITS - MEDICAL	\$ 403,850	\$ 425,968
ADMINISTRATION	\$ 164,599	\$ 169,793
FINANCE	\$ 650,743	\$ 678,930
TELECOMMUNICATIONS	\$ 500	\$ 0
SUMMER STUDENT PROGRAM	\$ 47,595	\$ 49,780
TOTAL	\$ 5,186,024	\$ (3,426,133)

EXECUTIVE OFFICE - ALANA G. RICE, EXECUTIVE DIRECTOR

INFORMATION SYSTEMS	\$ 723,472	\$ 721,826
INFORMATION SYSTEMS - COMPUTERS	\$ 71,200	\$ 40,500
WASTEWATER MANAGEMENT SOFTWARE	\$ 2,025	\$ 0
MOHAWK SELF INSURANCE - ADMINISTRATION	\$ 633,325	\$ 726,255
MOHAWK SELF INSURANCE	\$ 1,213,641	\$ 2,000,384
LEGAL SERVICES	\$ 791,243	\$ 814,591
LANDFILL	\$ 97,877	\$ 105,512
KANIENKEHA TRAINING	\$ 234,172	\$ 219,787
PUBLIC RELATIONS & COMMUNICATIONS	\$ 458,104	\$ 450,722
FINANCE, ADMINISTRATION, OPERATIONS COMMITTEE (FAO)	\$ 14,377	\$ 15,375
EXECUTIVE OFFICE	\$ 354,976	\$ 369,401
PURCHASING AGENT	\$ 124,124	\$ 130,000
STRATEGIC & ORGANIZATIONAL DEVELOPMENT (SOD)	\$ 446,550	\$ 456,037

PROGRAM DESCRIPTION

**AUDITED EXPENSES
(2016-2017)**

**PROJECTED BUDGET
(2017-2018)**

EXECUTIVE DIRECTOR'S COMMITTEE	\$ 6,114	\$ 7,740
MANAGEMENT DEVELOPMENT & TRAINING	\$ 74,148	\$ 100,000
HUMAN RESOURCES	\$ 619,279	\$ 555,729
SOD STRATEGIC PLANNING	\$ 87,833	\$ 0
TOTAL	\$ 5,952,460	\$ 6,713,859
 JUSTICE SERVICES - KEVIN FLEISCHER, DIRECTOR		
COURT PROGRAM	\$ 395,474	\$ 467,064
RESTORATIVE JUSTICE	\$ 128,778	\$ 121,301
QUEBEC REGIONAL GATHERING	\$ 47,856	\$ 0
VICTIMS OF CRIME WEEK	\$ 6,575	\$ 0
TOTAL	\$ 578,683	\$ 588,365
 PUBLIC SECURITY - RON SKYE, COMMISSIONER		
ALCOHOL BEVERAGE CONTROL BOARD (ABC)	\$ 39,530	\$ 49,617
PK IMPOUND YARD	\$ 19,645	\$ 20,723
PUBLIC SECURITY	\$ 3,541	\$ 0
PEACEKEEPERS	\$ 4,186,910	\$ 4,488,971
PUBLIC SAFETY COMMISSION	\$ 170,775	\$ 175,984
TOTAL	\$ 4,420,401	\$ 4,735,295

PROGRAM DESCRIPTION

**AUDITED EXPENSES
(2016-2017)**

**PROJECTED BUDGET
(2017-2018)**

PUBLIC SAFETY - ARNOLD LAZARE, DIRECTOR

PUBLIC SAFETY INSPECTION	\$ 60,858	\$ 71,221
EMERGENCY PREPAREDNESS	\$ 88,176	\$ 79,252
EPP EXTERNAL CONTRACTS	\$ (15,263)	\$ 0
PUBLIC SAFETY ADMINISTRATION	\$ 200,016	\$ 213,874
CP RAIL SECURITY	\$ 21,264	\$ 0
ANIMAL PROTECTION	\$ 120,348	\$ 90,579
CONSERVATION	\$ 8,904	\$ 17,748
TOTAL	\$ 484,303	\$ 472,674

SPORTS & RECREATION UNIT - PAUL RICE, EXECUTIVE FINANCIAL OFFICER

KAHNAWAKE SPORTS COMPLEX	\$ 468,808	\$ 453,259
SPORTS COMPLEX RENOVATION PROJECT	\$ 51,740	\$ 0
RECREATION SPLASHPAD PROJECT	\$ 14,014	\$ 0
SPORTS COMPLEX SNACK BAR	\$ 98,399	\$ 96,230
RECREATION	\$ 150,139	\$ 148,885
PARKS AND FIELDS MAINTENANCE	\$ 6,274	\$ 10,990
TOTAL	\$ 789,374	\$ 709,364

ADVISORY SERVICES - DWAIN WHITE - GENERAL MANAGER

AIF II - CONSULTATION SUPPORT	\$ 53,090	\$ 0
REVIEW OF ENVIRONMENT ASSESSMENT #2	\$ 6,350	\$ 0
REVIEW OF ENVIRONMENT ASSESSMENT #3	\$ 6,000	\$ 0
REVIEW OF THE NAVIGATION PROTECTION ACT	\$ 6,000	\$ 0
ENVIRONMENT SITE ASSESSMENT - KANAWAKI GOLF GROUP	\$ 4,400	\$ 0

PROGRAM DESCRIPTION

AUDITED EXPENSES
(2016-2017)

PROJECTED BUDGET
(2017-2018)

SSSL SPECIFIC CLAIMS - SEIGNEURY RESEARCH	\$ 24,791	\$ 64,299
KCR	\$ 96,773	\$ 119,199
KLCC	\$ 116,213	\$ 119,343
SSSL	\$ 121,108	\$ 250,224
GAMING COMMISSION OFFICE	\$ 861,551	\$ 827,828
PORT OF QUEBEC - WHARF PROGRAM	\$ 18,259	\$ 0
KANAWAKI GOLF PROJECT	\$ 57,599	\$ 0
OFFICE OF THE COUNCIL OF CHIEFS	\$ 899,776	\$ 972,148
TOTAL	\$ 2,271,910	\$ 2,353,041
OFFICE OF COUNCIL OF CHIEFS - DWAIN WHITE, GENERAL MANAGER		
COUNCIL SECRETARIAT	\$ 1,057,400	\$ 1,153,905
TOTAL	\$ 1,057,400	\$ 1,153,905
GRAND TOTAL	\$ 38,322,665	\$ 39,766,265

**NIAWENHKÓ:WA
KAHNAWA'KEHRÓ:NON**

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